DRAFT ANNUAL BUDGET OF

NAMAKWA DISTRICT MUNICIPALITY

2015/16 TO 2017/18

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

Copies of this document can be viewed:

- **In the foyers of all municipal buildings**
- **At www.namakwa-dm.gov.za**

Table of Contents

List of Tables

List of Figures

Abbreviations and Acronyms

AMR	Automated Meter Reading
ASGISA	Accelerated and Shared Growth Initiative
BPC	Budget Planning Committee
CBD	Central Business District
CFO	Chief Financial Officer
CPI	Consumer Price Index
CRRF	Capital Replacement Reserve Fund
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DWA	Department of Water Affairs
EE	Employment Equity
EEDSM	Energy Efficiency Demand Side Management
EM	Executive Mayor
FBS	Free basic services
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross domestic product
GDS	Gauteng Growth and Development Strategy
GFS	Government Financial Statistics
GRAP	General Recognised Accounting Practice
HR	Human Resources
HSRC	Human Science Research Council
IDP	Integrated Development Strategy
IT	Information Technology
kℓ	kilolitre
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt
ℓ	litre
LED	Local Economic Development
MEC	Member of the Executive Committee
MFMA	Municipal Financial Management Act Programme
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
OHS	Occupational Health and Safety
OP	Operational Plan
PBO	Public Benefit Organisations
PHC	Provincial Health Care
PMS	Performance Management System
PPE	Property Plant and Equipment
PPP	Public Private Partnership
PTIS	Public Transport Infrastructure System
RG	Restructuring Grant
RSC	Regional Services Council
SALGA	South African Local Government Association
SAPS	South African Police Service
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Mayor's Report



The Namakwa District Municipality (NDM) is a category C-municipality and has got tremendous investment opportunities despite the weak economic climate. Although a very high level of unemployment is still evident, we managed to reduce it through several initiatives and partnerships.

Unemployment and poverty go hand and hand and is one of our mayor challenges. The NDM has a limited budget and must spend it wisely and according the guidance from the province, but I am satisfied that we have made significant strides towards alleviating poverty and some of these economic burdens.

For the past six months we were involved in:

- Several sponsorships, like the Mayoral Matric Awards Function and Die Burger Winter School ;
- The handing over of wheelchairs for the aged and rugby golf t-shirts for a local rugby clubs;
- The funding and organising of the Namakwa Festival;
- The Maths Olympiad and Hey-Math programme;

Furthermore, I am proud to disclose that several big projects are currently under construction or in process of completion, like;

- Namakwa Mall;
- Renewable Engery projects;
- Possible Energy and Gas projects;
- Matjieskloof Combined School;
- Replacement of water pipeline from Henkries;
- Swartberg mine(Vedantta);
- Upgrading of fish processing facility at Port Nolloth.

Some of our B-municipalities are struggling to cope with service delivery challenges and financial constraints. And to a certain extent, to spend allocated funds properly and for the right purposes. This can be overcome by tightening our over oversight role over them.

On the whole, our region is stable and the crime rate low, but we need to empower our people to become independent, educated and well-behaved inhabitants of the region. We have many good stories to tell. May be it is not enough, that’s why we must pull up our sleeves and make this Namakwa District a better place for everybody to live in.

This can only be done through joint efforts with government institutions and the private sector. I believe that a brighter future lies ahead for this vast area of ours and it is my hope that money from the government is spent according to regulations and priorities.

The late and great Nelson Mandela once said:

"Let there be work, bread, water and salt for all."(Madiba)

I thank you

B.G. Vass (Executive Mayor)

1.2 Council Resolutions

On 31 March 2015 the Council of Namakwa District Municipality met in the Council Chambers in Calvinia to table the draft annual budget of the municipality for the financial year 2015/16. The Council approved and adopted the following resolutions:

1. The Council of Namakwa District Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:

    1.1. The annual budget of the municipality for the financial year 2015/16 and the multi-year and single-year capital appropriations as set out in the following tables:
        1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 10 on page 15;
        1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 11 on page 16;
        1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 12 on page 17; and
        1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 13 on page 18.

    1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
        1.2.1. Budgeted Financial Position as contained in Table 14 on page 19;
        1.2.2. Budgeted Cash Flows as contained in Table 15 on page 21;
        1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 16 on page 21;
        1.2.4. Asset management as contained in Table 17 on page 23; and
        1.2.5. Basic service delivery measurement as contained in Table 18 on page 25.

2. To give proper effect to the municipality's annual budget, the Council of Namakwa District Municipality approves:
    2.1. That cash backing is implemented through the utilisation of the municipality own reserves to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

1.3 Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

National Treasury's MFMA Circular No. 74 and 75 was used to guide the compilation of the 2015/16 MTREF.

The main challenges experienced during the compilation of the 2015/16 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- The status of all Council Buildings and whether to keep or sell certain buildings;
- Affordability of capital projects – original allocations had to be reduced and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2014/15 MTREF process; and
- The loss of implementing agent income in the last financial year of this MTREF.
- Very minimal increase in Equitable share of the municipality which would then be creating cash flow shortages in the last year of the MTREF.

The following budget principles and guidelines directly informed the compilation of the 2015/16 MTREF:

- The 2014/15 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2015/16 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazette as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2015/16 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2015/16 MTREF

R thousand	Adjustments Budget 2014/15	Budget Year 2015/16	Budget Year 2016/17	Budget Year 2017/18
Total Operating Revenue	94 935 000	98 416 000	99 237 000	58 456 000
Total Operating Expenditure	104 518 000	106 968 000	107 597 000	69 301 000
(Surplus)/Deficit for the year	**-9 584 000**	**-8 552 000**	**-8 360 000**	**-10 845 000**
Total Capital Expenditure	**2 407 349**	**93 200**	**-**	**-**

The municipality's operating budget indicates a deficit of R 8.52 million which is mainly due to the following isolated events:

- The loss of implementing agency fees from the Department Environmental Affairs to be received for the implementation of Working for Water project.
- The budget inclusion of interest of the post retirement benefit of R 2 041 221. Note that this is a non-cash item.
- The budget inclusion of current service costs for the medical aid benefit as well as the long service award benefit.
- A small reduction in the DORA allocated grants such as Finance Management Grant by R50 000 per annum, Municipal Systems Improvement Grant by R 30 000 per annum.
- The reduction in interest received due to the withdrawal from the major investment of the municipality.
- The loss of the provision of income to be received from the shared internal audit service as the majority of municipalities initially indicated interest have now confirmed that they will not be using the shared internal audit service.
- Inclusion of non-cash item, depreciation for R 2 000 000 which contributes to the loss indicated.
- **The increase in gazette grants (Equitable share, RSC Replacement and Council Remuneration) was only 1.15% for 2016/17 and 0.49% for 2017/18 whereas normal expenditure has gone up with maximum 2.9% in accordance with MFMA Circular No.75. This creates tremendous strain on the functions of the municipality as this is very alarming.**

The above deficit is fully funded by the municipality's own funding which include investments which are sufficient. Also note that the municipality indicates a surplus of R 17.11 million for the 2015/16 MTREF in A8 and SA 10 indicates that the Namakwa District Municipality's budget is fully funded for the projected forecasted years included in this MTREF.

1.4 Operating Revenue Framework

For Namakwa District Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Change in the calculation of the equitable share formula for district municipalities;
- The continuous efforts of seeking implementing agent opportunities which will generate additional revenues for the Namakwa District Municipality.

The following table is a summary of the 2015/16 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		899	572	644	747	747	747	747	1 000	1 059	1 108
Interest earned - external investments		3 069	3 066	2 805	1 950	1 950	1 950	1 950	2 430	2 144	1 857
Interest earned - outstanding debtors		248	61	59	100	100	100	100	80	85	89
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines		–	–	–	5	5	5	5	5	5	6
Licences and permits		–	–	–	–	–	–	–	–	–	–
Agency services		–	1 914	845	6 372	7 279	7 279	7 279	12 679	13 396	13 436
Transfers recognised - operational		33 677	37 269	38 152	81 470	84 368	84 368	84 368	81 602	82 321	41 727
Other revenue	2	1 835	1 124	873	485	485	485	485	620	227	233
Gains on disposal of PPE		–	–	14	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**39 726**	**44 005**	**43 392**	**91 129**	**94 935**	**94 935**	**94 935**	**98 416**	**99 237**	**58 456**

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from Government Grants forms the major source of revenue of Namakwa District Municipality.

Operating grants and transfers totals R82.32 million in the 2016/17 financial year and significantly decreases to R41.73 million by 2017/18. The major reduction in revenue is as a result of the projected completion of Department Agriculture, Forestry and Fisheries projects that were running for the past 2 years in Port Nolloth and Hondeklipbaai.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 3 Operating Transfers and Grant Receipts

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		31 832	32 366	32 973	33 785	33 835	33 835	37 133	37 856	38 234
Local Government Equitable Share		29 792	30 116	30 848	32 035	32 035	32 035	32 577	32 979	33 151
Finance Management		1 250	1 250	1 250	1 250	1 300	1 300	1 250	1 250	1 250
Municipal Systems Improvement		790	490	875	500	500	500	930	960	1 033
PIMS		–	510	–	–	–	–	–	–	–
Municipal Infrastructure Grant		–	–	–	–	–	–	–	–	–
Rural road asset management		–	–	–	–	–	–	2 376	2 667	2 800
Provincial Government:		1 012	3 191	9 641	40 059	40 059	40 059	41 860	44 135	3 163
NEAR		–	–	–	–	–	–	–	–	–
Fire Equipment		371	390	300	315	315	315	350	350	368
Health Inspector Subsidy		–	2 000	2 300	2 429	2 429	2 429	2 428	2 428	2 428
Civil Defence Subsidy		641	801	300	315	315	315	350	350	367
Agricultural and Fisheries		–	–	6 741	37 000	37 000	37 000	38 732	41 007	–
District Municipality:		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		6 258	1 108	12 000	4 360	7 638	7 638	1 330	330	330
EPWP		6 258	1 000	1 000	1 000	1 081	1 081	1 000	–	–
SETA		–	108	–	360	132	132	330	330	330
Khotso Pula Nala		–	–	7 500	3 000	6 425	6 425	–	–	–
Construction Education Training Authority		–	–	3 500	–	–	–	–	–	–
Kamiesberg Special Fund		–	–	–	–	–	–	–	–	–
Richtersveld Special Fund		–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	5	39 102	36 665	54 614	78 204	81 533	81 533	80 323	82 321	41 727

Announced in the Division of Revenue Bill for 2015 was a minimal increase of 3% in the equitable share of the Namakwa District Municipality which resulted in the Municipality having less funds available to fund operations. The inclusion of Civil Defence Subsidy and Fire Equipment Grant was reduced in total for these two provincial grants. The amount of R 350 000 and R 350 000 for the 2015/16 and 2016/17 financial year respectively was included.

The municipality is in the ongoing process of continuously seeking for other revenue sources due to the reduction of reserves as well as the equitable share not being adequate to fund all activities of the Namakwa District Municipality.

1.5 Operating Expenditure Framework

The Namakwa District Municipality’s expenditure framework for the 2015/16 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and is mainly funded by internally generated funding being cash-back reserves;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of *no project plans no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2015/16 budget and MTREF (classified per main type of operating expenditure):

Table 4 Summary of operating expenditure by standard classification item

DC6 Namakwa - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Expenditure By Type											
Employee related costs	2	17 203	18 467	25 016	31 850	30 960	30 960	30 960	32 794	32 137	32 488
Remuneration of councillors		2 265	2 281	2 422	2 645	2 645	2 645	2 645	2 825	2 980	3 144
Debt impairment	3	2 094	1 451	350	–	–	–	–	–	–	–
Depreciation & asset impairment	2	1 951	1 867	1 879	2 080	2 080	2 080	2 080	1 950	2 007	2 059
Finance charges		1 348	1 202	1 494	1 492	1 492	1 492	1 492	1 560	1 605	1 647
Bulk purchases	2	–	–	–	–	–	–	–	–	–	–
Other materials	8	–	–	–	–	–	–	–	–	–	–
Contracted services		–	69	469	36 894	37 764	37 764	37 764	44 521	47 148	8 411
Transfers and grants		2 801	4 370	3 425	4 500	6 425	6 425	6 425	–	–	–
Other expenditure	4, 5	20 903	22 034	16 365	20 189	23 152	23 152	23 152	23 319	21 720	21 553
Loss on disposal of PPE		179	235	–	–	–	–	–	–	–	–
Total Expenditure		**48 744**	**51 974**	**51 422**	**99 650**	**104 518**	**104 518**	**104 518**	**106 968**	**107 597**	**69 301**

The budgeted allocation for employee related costs for the 2015/16 financial year totals R32.79 million, which equals 30.66 % of the total operating expenditure. Based on Circular 75, salary increases have been factored into this budget at a percentage increase of 4.4 per cent for the 2015/16 financial year. An annual increase of 4.65 and 4.90 percent has been included in the two outer years of the MTREF where no additional information was available.

The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality’s budget.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R1.96 million for the 2015/16 financial and equates to 1.83 per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register.

Contracted services are strictly costing that was obtained from the Department of Environmental Affairs for the Work for Water project.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Growth has been limited to 4.8 percent for 2015/16 and curbed at 2.9 and 2.6 per cent for the two outer years, indicating that significant cost savings have been already realised. Further details relating to contracted services can be seen in Table 51 MBRR SA1.

The following table gives a breakdown of the main expenditure categories for the 2015/16 financial year.

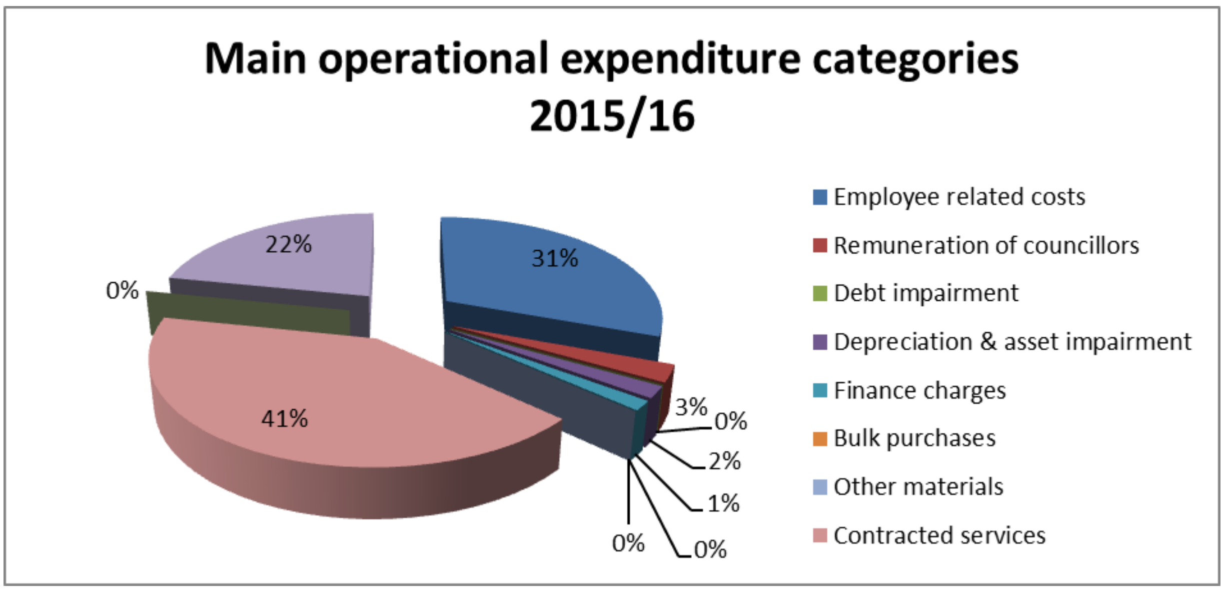


Figure 1 Main operational expenditure categories for the 2015/16 financial year

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current infrastructure, the 2015/16 budget and MTREF provided for reasonable growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance

plan of the municipality. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 5 Operational repairs and maintenance

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Repairs and Maintenance	8										
Employee related costs											
Other materials											
Contracted Services											
Other Expenditure		493	846	707	826	691	691	691	477	491	504
Total Repairs and Maintenance Expenditure	9	493	846	707	826	691	691	691	477	491	504

The municipality's repairs and maintenance budget has decreased by 30.97% from R 691 000 in 2014/15 financial year to R 477 000 in the 2015/16 financial year. This is as a result of most of maintenance on Council Buildings was done in the 2013/14 financial year and will not be repeated in the near future.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 6 Repairs and maintenance per asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		1 951	1 867	1 879	2 080	2 080	2 080	1 950	2 007	2 059
Repairs and Maintenance by Asset Class	3	493	846	707	826	691	691	477	491	504
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	493	846	707	826	691	691	477	491	504
TOTAL EXPENDITURE OTHER ITEMS		**2 444**	**2 713**	**2 586**	**2 906**	**2 771**	**2 771**	**2 427**	**2 498**	**2 563**

All repairs and maintenance is classified under other assets as the municipality's assets does not fall into any other category as provided in these schedules.

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 7 2015/16 Medium-term capital budget per vote

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation	2										
Vote 1 - Municipal Manager		–	–	67	78	30	108	108	–	–	–
1.1 - Council: Councillors		–	–	–	–	–	–	–	–	–	–
1.2 - Council Expenditure		–	–	29	–	1	1	1	–	–	–
1.3 - Executive Mayor		–	–	–	–	–	–	–	–	–	–
1.4 - Internal Audit and Audit Committee		–	–	–	30	–	30	30	–	–	–
1.5 - Mayor - PA		–	–	7	40	30	70	70	–	–	–
1.6 - Municipal Manager		–	–	31	8	(1)	7	7	–	–	–
1.7 - Municipal Manager - Admin		–	–	–	–	–	–	–	–	–	–
1.8 - Housing		–	–	–	–	–	–	–	–	–	–
1.9 - Speaker		–	–	–	–	–	–	–	–	–	–
1.10 - Speaker - PA		–	–	–	–	–	–	–	–	–	–
Vote 2 - Manager: Corporate Services		–	–	3 540	165	–	165	165	90	–	–
2.1 - Adminstration		–	–	–	45	–	45	45	10	–	–
2.2 - Human Resources		–	–	100	–	–	–	–	–	–	–
2.3 - Council Buildings		–	–	2 290	120	–	120	120	80	–	–
2.4 - Council Vehicles		–	–	1 150	–	–	–	–	–	–	–
2.5 - Equitable Share - Admin		–	–	–	–	–	–	–	–	–	–
2.6 - Equitable Share - Electricity		–	–	–	–	–	–	–	–	–	–
2.7 - Equitable Share - Sanitation		–	–	–	–	–	–	–	–	–	–
2.8 - Equitable Share - Water		–	–	–	–	–	–	–	–	–	–
2.9 - Operational and Maintenance		–	–	–	–	–	–	–	–	–	–
Vote 3 - Manager: Economic Development		–	–	430	467	116	583	583	–	–	–
3.1 - Economic Development		–	–	15	20	–	20	20	–	–	–
3.2 - Fish Factory		–	–	–	–	–	–	–	–	–	–
3.3 - Harbour		–	–	–	–	–	–	–	–	–	–
3.4 - Project Manager SLP		–	–	–	–	–	–	–	–	–	–
3.5 - Tourism		–	–	–	–	–	–	–	–	–	–
3.6 - Working for Water		–	–	–	–	–	–	–	–	–	–
3.7 - Planning		–	–	–	–	–	–	–	–	–	–
3.8 - Council Projects		–	–	–	–	–	–	–	–	–	–
3.9 - Project Management		–	–	415	447	116	563	563	–	–	–
Vote 4 - Manager: Environmental Health		–	–	1 010	445	1 107	1 552	1 552	–	–	–
4.1 - Ambulance		–	–	–	–	–	–	–	–	–	–
4.2 - Environmental Health		–	–	–	45	–	45	45	–	–	–
4.3 - Law Enforcement		–	–	–	–	–	–	–	–	–	–
4.4 - Primary Health		–	–	–	–	–	–	–	–	–	–
4.5 - Safety		–	–	1 010	400	1 107	1 507	1 507	–	–	–
Vote 5 - Manager: Finance		–	–	100	–	–	–	–	3	–	–
5.1 - Finance		–	–	100	–	–	–	–	3	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–	–	–	–
6.1 - Plant and Equipment		–	–	–	–	–	–	–	–	–	–
6.2 - Roads		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		–	–	5 147	1 154	1 253	2 407	2 407	93	–	–
Total Capital Expenditure		–	–	5 147	1 154	1 253	2 407	2 407	93	–	–

This is the capital budget included per department for the 2015/16 MTREF. The capital expenditure budget has decreased by 96.14% from 2014/15 to 2015/16 financial year. This decrease in the capital budget is due to the municipality trying to focus only on high priority items needed and thereby cutting costs.

The table below provides a breakdown of capital expenditure by class and sub-class:

Table 8 Capital Expenditure per class and sub-class

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Mayor PA		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	70	–	–	–	0	0
Speaker PA		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Municipal Manager		Furniture			No	*Other Assets*	*Furniture and other office equipment*			9	–	–	–	–	0	0
Council Administration		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	1	–	–	–	0	0
Council Buildings		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Project Management		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Internal Audit		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
PIMS		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Administration		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	10	–	–	–	0	0
Council Buildings		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Human Resources		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Finance		Furniture			No	*Other Assets*	*Furniture and other office equipment*			40	–	–	–	–	0	0
Environmenal Health		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Safety		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Head Economic Development		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	5	–	–	–	0	0
Tourism		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Mayor PA		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			7	–	–	–	–	0	0
Speaker PA		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Council Administration		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			20	–	–	–	–	0	0
Headd Projects		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Municipal Manager		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			31	–	–	–	–	0	0
Project Management		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Electronic Filing System		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
PIMS		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			15	129	–	–	–	0	0
Administration		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	35	–	–	–	0	0
Human Resources		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			64	–	–	–	–	0	0
Finance		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			60	–	3	–	–	0	New
Environmenal Health		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	45	–	–	–	0	0
Internal Audit		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	30	–	–	–	0	0
Head Economic Development		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			15	15	–	–	–	0	0
Project Management		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Development & Marketing Officer		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Tourism		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Administration		Equipment			No	*Other Assets*	*Plant and Equipment*			–	0	10	–	–	0	Renewal
Project Management		Equipment			No	*Other Assets*	*Plant and Equipment*			–	–	–	–	–	0	0
Council Buildings		Equipment			No	*Other Assets*	*Plant and Equipment*			430	120	–	–	–	0	0
Human Resources		Equipment			No	*Other Assets*	*Plant and Equipment*			36	–	–	–	–	0	0
Municipal Manager		Equipment			No	*Other Assets*	*Plant and Equipment*			–	7	–	–	–	0	0
Safety		Equipment			No	*Other Assets*	*Plant and Equipment*			380	1 229	–	–	–	0	0
Tourism		Equipment			No	*Other Assets*	*Plant and Equipment*			–	–	–	–	–	0	0
Environmenal Health		Equipment			No	*Other Assets*	*Plant and Equipment*			–	–	–	–	–	0	0
PIMS		Equipment			No	Other Assets	Plant and Equipment			400	434	–	–	–	0	0
Council Vehicles		Vehicles			No	Other Assets	General Vehicles			1 150	278	–	–	–	0	0
Safety		Vehicles			No	Other Assets	General Vehicles			630	–	–	–	–	0	0
PIMS		Vehicles			No	Other Assets	General Vehicles			–	–	–	–	–	0	0
Council Buildings		Land & Buildings			No	Other Assets	Other Buildings			1 860	–	80	–	–	0	New
												–	–	–	0	0
Parent Capital expenditure	1											93	–	–		

1.7 Annual Budget Tables – Namakwa District Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2014/15 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 9 MBRR Table A1 - Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Financial Performance										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	3 069	3 066	2 805	1 950	1 950	1 950	1 950	2 430	2 144	1 857
Transfers recognised - operational	33 677	37 269	38 152	81 470	84 368	84 368	84 368	81 602	82 321	41 727
Other own revenue	2 981	3 671	2 435	7 709	8 616	8 616	8 616	14 384	14 772	14 872
Total Revenue (excluding capital transfers and contributions)	39 726	44 005	43 392	91 129	94 935	94 935	94 935	98 416	99 237	58 456
Employee costs	17 203	18 467	25 016	31 850	30 960	30 960	30 960	32 794	32 137	32 488
Remuneration of councillors	2 265	2 281	2 422	2 645	2 645	2 645	2 645	2 825	2 980	3 144
Depreciation & asset impairment	1 951	1 867	1 879	2 080	2 080	2 080	2 080	1 950	2 007	2 059
Finance charges	1 348	1 202	1 494	1 492	1 492	1 492	1 492	1 560	1 605	1 647
Materials and bulk purchases	–	–	–	–	–	–	–	–	–	–
Transfers and grants	2 801	4 370	3 425	4 500	6 425	6 425	6 425	–	–	–
Other expenditure	23 176	23 788	17 184	57 083	60 916	60 916	60 916	67 840	68 868	29 963
Total Expenditure	48 744	51 974	51 422	99 650	104 518	104 518	104 518	106 968	107 597	69 301
Surplus/(Deficit)	(9 017)	(7 968)	(8 030)	(8 520)	(9 583)	(9 583)	(9 583)	(8 552)	(8 360)	(10 845)
Transfers recognised - capital	5 995	–	–	–	–	–	–	–	–	–
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(3 023)	(7 968)	(8 030)	(8 520)	(9 583)	(9 583)	(9 583)	(8 552)	(8 360)	(10 845)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(3 023)	(7 968)	(8 030)	(8 520)	(9 583)	(9 583)	(9 583)	(8 552)	(8 360)	(10 845)
Capital expenditure & funds sources										
Capital expenditure	**662**	877	3 954	1 154	1 253	2 407	2 407	93	–	–
Transfers recognised - capital	**115**	44	390	847	817	1 663	1 663	–	–	–
Public contributions & donations	**–**	–	–	–	–	–	–	–	–	–
Borrowing	**23**	–	–	–	–	–	–	–	–	–
Internally generated funds	**524**	834	3 564	308	437	744	744	93	–	–
Total sources of capital funds	**662**	877	3 954	1 154	1 253	2 407	2 407	93	–	–
Financial position										
Total current assets	**64 232**	61 004	50 885	42 925	26 976	26 976	27 016	23 416	17 523	9 843
Total non current assets	**9 893**	9 485	11 864	8 120	11 824	11 824	11 784	9 927	7 862	5 682
Total current liabilities	**15 895**	17 994	18 126	4 771	5 375	5 375	5 375	7 897	7 684	8 050
Total non current liabilities	**15 871**	18 104	18 168	20 353	20 131	20 131	20 131	20 720	21 334	21 952
Community wealth/Equity	**42 359**	34 391	26 454	25 921	13 293	13 293	13 293	4 727	(3 633)	(14 478)
Cash flows										
Net cash from (used) operating	**(568)**	(1 125)	(5 773)	(7 005)	(3 055)	(3 055)	(22 085)	(2 243)	(5 151)	(7 662)
Net cash from (used) investing	**(662)**	(1 693)	(3 958)	(1 154)	(2 407)	(2 407)	(2 407)	(93)	–	–
Net cash from (used) financing	**(22)**	76	(22)	(60)	28	28	28	(12)	(15)	(17)
Cash/cash equivalents at the year end	**61 996**	59 254	49 502	41 869	24 997	24 997	25 037	22 688	17 523	9 843
Cash backing/surplus reconciliation										
Cash and investments available	**61 998**	59 255	49 503	41 870	24 998	24 998	25 038	22 689	17 524	9 844
Application of cash and investments	**14 035**	14 625	15 041	798	1 983	1 983	1 983	5 578	5 984	6 194
Balance - surplus (shortfall)	**47 962**	44 631	34 461	41 072	23 015	23 015	23 055	17 111	11 540	3 650
Asset management										
Asset register summary (WDV)	**9 892**	9 483	11 862	8 119	11 823	11 823	9 926	9 926	7 861	5 680
Depreciation & asset impairment	**1 951**	1 867	1 879	2 080	2 080	2 080	1 950	1 950	2 007	2 059
Renewal of Existing Assets	**–**	–	–	45	–	45	45	–	–	–
Repairs and Maintenance	**493**	846	707	826	691	691	477	477	491	504
Free services										
Cost of Free Basic Services provided	**–**	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	**–**	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
    a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
    b. Capital expenditure is balanced by capital funding sources, of which
        i. Transfers recognised is reflected on the Financial Performance Budget;
        ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
        iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was paying much attention to managing this aspect of its finances, and consequently many of its obligations are cash-backed. This places the municipality in a very favourable financial position.

Table 10 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard										
Governance and administration		**34 559**	**38 706**	**38 975**	**44 941**	**46 586**	**46 586**	**41 637**	**39 615**	**38 958**
Executive and council		936	3 371	4 826	9 586	11 408	11 408	4 637	2 483	2 610
Budget and treasury office		28 929	28 384	32 762	30 374	30 424	30 424	31 523	32 069	31 895
Corporate services		4 695	6 951	1 387	4 981	4 753	4 753	5 476	5 063	4 453
Community and public safety		**2 914**	**2 647**	**774**	**3 059**	**4 148**	**4 148**	**3 128**	**3 128**	**3 163**
Community and social services		1 959	2 000	–	2 429	2 429	2 429	2 428	2 428	2 428
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		955	647	774	630	1 719	1 719	700	700	735
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**8 247**	**2 652**	**3 643**	**43 129**	**44 201**	**44 201**	**53 652**	**56 494**	**16 335**
Planning and development		7 742	2 652	1 343	43 121	44 193	44 193	52 733	55 543	15 341
Road transport		504	–	–	8	8	8	918	951	995
Environmental protection		–	–	2 300	–	–	–	–	–	–
Trading services		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	**1**	**1**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Total Revenue - Standard	2	**45 721**	**44 005**	**43 392**	**91 129**	**94 935**	**94 935**	**98 416**	**99 237**	**58 456**
Expenditure - Standard										
Governance and administration		**29 209**	**37 524**	**32 755**	**39 459**	**41 390**	**41 390**	**35 793**	**34 148**	**35 348**
Executive and council		17 282	22 973	19 888	23 160	24 262	24 262	19 082	16 891	17 492
Budget and treasury office		4 796	5 032	4 401	5 605	5 773	5 773	5 821	6 012	6 219
Corporate services		7 131	9 520	8 466	10 694	11 356	11 356	10 890	11 246	11 638
Community and public safety		**7 389**	**6 744**	**4 075**	**9 354**	**9 628**	**9 628**	**10 188**	**10 235**	**10 655**
Community and social services		4 274	4 320	–	4 643	4 629	4 629	4 762	4 932	5 116
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		3 064	2 374	4 013	4 646	4 932	4 932	5 355	5 229	5 461
Housing		–	–	–	–	–	–	–	–	–
Health		51	51	62	66	66	66	71	74	78
Economic and environmental services		**10 312**	**5 747**	**14 592**	**48 879**	**51 372**	**51 372**	**59 053**	**61 215**	**21 225**
Planning and development		9 807	5 747	10 290	47 967	50 505	50 505	58 135	60 264	20 230
Road transport		504	–	–	912	867	867	918	951	995
Environmental protection		–	–	4 302	–	–	–	–	–	–
Trading services		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	**1 834**	**1 958**	**–**	**1 958**	**2 128**	**2 128**	**1 933**	**1 999**	**2 073**
Total Expenditure - Standard	3	**48 744**	**51 974**	**51 422**	**99 650**	**104 518**	**104 518**	**106 968**	**107 597**	**69 301**
Surplus/(Deficit) for the year		**(3 023)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 7 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.

Table 11 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote	1									
Vote 1 - Municipal Manager		936	3 371	4 826	9 586	11 408	11 408	4 637	2 483	2 610
Vote 2 - Manager: Corporate Services		5 124	6 951	5 353	4 981	4 753	4 753	5 476	5 063	4 453
Vote 3 - Manager: Economic Development		7 314	2 653	1 026	43 121	44 193	44 193	52 733	55 543	15 341
Vote 4 - Manager: Environmental Health		2 914	2 647	3 391	3 059	4 148	4 148	3 128	3 128	3 163
Vote 5 - Manager: Finance		28 929	28 384	28 796	30 374	30 424	30 424	31 523	32 069	31 895
Vote 6 - Manager: Roads		504	–	–	8	8	8	918	951	995
Total Revenue by Vote	2	**45 721**	**44 005**	**43 392**	**91 129**	**94 935**	**94 935**	**98 416**	**99 237**	**58 456**
Expenditure by Vote ***to be appropriated***	1									
Vote 1 - Municipal Manager		16 838	22 734	19 635	23 160	24 262	24 262	19 082	16 891	17 492
Vote 2 - Manager: Corporate Services		7 389	9 570	9 342	10 694	11 356	11 356	10 890	11 246	11 638
Vote 3 - Manager: Economic Development		11 589	7 893	9 217	49 924	52 633	52 633	60 068	62 263	22 303
Vote 4 - Manager: Environmental Health		7 389	6 744	8 392	9 354	9 628	9 628	10 188	10 235	10 655
Vote 5 - Manager: Finance		5 034	5 032	4 836	5 605	5 773	5 773	5 821	6 012	6 219
Vote 6 - Manager: Roads		504	–	–	912	867	867	918	951	995
Total Expenditure by Vote	2	**48 744**	**51 974**	**51 422**	**99 650**	**104 518**	**104 518**	**106 968**	**107 597**	**69 301**
Surplus/(Deficit) for the year	2	**(3 023)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.

Table 12 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		899	572	644	747	747	747	747	1 000	1 059	1 108
Interest earned - external investments		3 069	3 066	2 805	1 950	1 950	1 950	1 950	2 430	2 144	1 857
Interest earned - outstanding debtors		248	61	59	100	100	100	100	80	85	89
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines		–	–	–	5	5	5	5	5	5	6
Licences and permits		–	–	–	–	–	–	–	–	–	–
Agency services		–	1 914	845	6 372	7 279	7 279	7 279	12 679	13 396	13 436
Transfers recognised - operational		33 677	37 269	38 152	81 470	84 368	84 368	84 368	81 602	82 321	41 727
Other revenue	2	1 835	1 124	873	485	485	485	485	620	227	233
Gains on disposal of PPE		–	–	14	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**39 726**	**44 005**	**43 392**	**91 129**	**94 935**	**94 935**	**94 935**	**98 416**	**99 237**	**58 456**
Expenditure By Type											
Employee related costs	2	17 203	18 467	25 016	31 850	30 960	30 960	30 960	32 794	32 137	32 488
Remuneration of councillors		2 265	2 281	2 422	2 645	2 645	2 645	2 645	2 825	2 980	3 144
Debt impairment	3	2 094	1 451	350	–	–	–	–	–	–	–
Depreciation & asset impairment	2	1 951	1 867	1 879	2 080	2 080	2 080	2 080	1 950	2 007	2 059
Finance charges		1 348	1 202	1 494	1 492	1 492	1 492	1 492	1 560	1 605	1 647
Bulk purchases	2	–	–	–	–	–	–	–	–	–	–
Other materials	8	–	–	–	–	–	–	–	–	–	–
Contracted services		–	69	469	36 894	37 764	37 764	37 764	44 521	47 148	8 411
Transfers and grants		2 801	4 370	3 425	4 500	6 425	6 425	6 425	–	–	–
Other expenditure	4, 5	20 903	22 034	16 365	20 189	23 152	23 152	23 152	23 319	21 720	21 553
Loss on disposal of PPE		179	235	–	–	–	–	–	–	–	–
Total Expenditure		**48 744**	**51 974**	**51 422**	**99 650**	**104 518**	**104 518**	**104 518**	**106 968**	**107 597**	**69 301**
Surplus/(Deficit)		**(9 017)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**
Transfers recognised - capital		5 995	–	–	–	–	–	–	–	–	–
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(3 023)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		**(3 023)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**(3 023)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		**(3 023)**	**(7 968)**	**(8 030)**	**(8 520)**	**(9 583)**	**(9 583)**	**(9 583)**	**(8 552)**	**(8 360)**	**(10 845)**

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R98.42 million in 2015/16 and decreases to R58.46 million by 2017/18. This represents a decrease of 40.60% from total revenue in 2015/16 to 2017/18.

2. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government are increasing over the MTREF by 0.88% for 2015/16 but decreasing by 49.31% for 2017/18.

Table 13 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Capital expenditure - Vote</u>											
<u>Multi-year expenditure</u> *to be appropriated*	2										
Vote 1 - Municipal Manager		–	–	–	–	–	–	–	–	–	–
Vote 2 - Manager: Corporate Services		–	–	–	–	–	–	–	–	–	–
Vote 3 - Manager: Economic Development		–	–	–	–	–	–	–	–	–	–
Vote 4 - Manager: Environmental Health		–	–	–	–	–	–	–	–	–	–
Vote 5 - Manager: Finance		–	–	–	–	–	–	–	–	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
<u>Single-year expenditure</u> *to be appropriated*	2										
Vote 1 - Municipal Manager		39	86	49	78	30	108	108	–	–	–
Vote 2 - Manager: Corporate Services		90	653	2 452	165	–	165	165	90	–	–
Vote 3 - Manager: Economic Development		98	73	390	467	116	583	583	–	–	–
Vote 4 - Manager: Environmental Health		105	32	973	445	1 107	1 552	1 552	–	–	–
Vote 5 - Manager: Finance		330	33	90	–	–	–	–	3	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		**662**	**877**	**3 954**	**1 154**	**1 253**	**2 407**	**2 407**	**93**	**–**	**–**
Total Capital Expenditure - Vote		**662**	**877**	**3 954**	**1 154**	**1 253**	**2 407**	**2 407**	**93**	**–**	**–**
<u>Capital Expenditure - Standard</u>											
Governance and administration		**459**	**772**	**2 591**	**243**	**30**	**273**	**273**	**93**	**–**	**–**
Executive and council		39	86	49	78	30	108	108	–	–	–
Budget and treasury office		330	33	90	–	–	–	–	3	–	–
Corporate services		90	653	2 452	165	–	165	165	90	–	–
Community and public safety		**105**	**32**	**973**	**445**	**1 107**	**1 552**	**1 552**	**–**	**–**	**–**
Community and social services		–	–	–	45	–	45	45	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–
Public safety		105	32	973	400	1 107	1 507	1 507	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**98**	**73**	**390**	**467**	**116**	**583**	**583**	**–**	**–**	**–**
Planning and development		73	51	390	467	116	583	583	–	–	–
Road transport		–	–	–	–	–	–	–	–	–	–
Environmental protection		25	22	–	–	–	–	–	–	–	–
Trading services		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Electricity		–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Standard	3	**662**	**877**	**3 954**	**1 154**	**1 253**	**2 407**	**2 407**	**93**	**–**	**–**

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. Single-year capital expenditure has been appropriated at R 93 000 for the 2015/16 financial year and no budget for the outer years.
3. The capital programme is funded from capital and provincial grants and transfers and internally generated funds from current year surpluses.

Table 14 MBRR Table A6 - Budgeted Financial Position

DC6 Namakwa - Table A6 Budgeted Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS											
Current assets											
Cash		4 267	3 134	4 616	2 258	1 748	1 748	1 788	22 688	17 523	9 843
Call investment deposits	1	57 729	56 121	44 886	39 611	23 249	23 249	23 249	–	–	–
Consumer debtors	1	–	–	–	–	–	–	–	–	–	–
Other debtors		2 236	1 750	1 384	1 056	1 978	1 978	1 978	728	–	–
Current portion of long-term receivables		–	–	–	–	–	–	–	–	–	–
Inventory	2	–	–	–	–	–	–	–	–	–	–
Total current assets		**64 232**	**61 004**	**50 885**	**42 925**	**26 976**	**26 976**	**27 016**	**23 416**	**17 523**	**9 843**
Non current assets											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		1	1	1	1	1	1	1	1	1	1
Investment property		365	208	199	160	174	174	174	150	125	100
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	8 051	8 052	10 620	7 245	10 843	10 843	10 803	9 208	7 405	5 487
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		1 476	1 223	1 044	714	806	806	806	569	331	93
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		**9 893**	**9 485**	**11 864**	**8 120**	**11 824**	**11 824**	**11 784**	**9 927**	**7 862**	**5 682**
TOTAL ASSETS		**74 125**	**70 489**	**62 749**	**51 045**	**38 800**	**38 800**	**38 800**	**33 343**	**25 385**	**15 524**
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	53	86	72	–	–	–	–	–	–	–
Consumer deposits		–	–	–	–	–	–	–	–	–	–
Trade and other payables	4	12 886	14 867	14 806	1 927	2 446	2 446	2 446	4 839	4 484	4 694
Provisions		2 956	3 041	3 249	2 844	2 929	2 929	2 929	3 058	3 200	3 357
Total current liabilities		**15 895**	**17 994**	**18 126**	**4 771**	**5 375**	**5 375**	**5 375**	**7 897**	**7 684**	**8 050**
Non current liabilities											
Borrowing		103	146	137	87	59	59	59	46	32	14
Provisions		15 768	17 958	18 031	20 266	20 072	20 072	20 072	20 673	21 302	21 937
Total non current liabilities		**15 871**	**18 104**	**18 168**	**20 353**	**20 131**	**20 131**	**20 131**	**20 720**	**21 334**	**21 952**
TOTAL LIABILITIES		**31 766**	**36 098**	**36 295**	**25 124**	**25 506**	**25 506**	**25 506**	**28 616**	**29 018**	**30 002**
NET ASSETS	5	**42 359**	**34 391**	**26 454**	**25 921**	**13 293**	**13 293**	**13 293**	**4 727**	**(3 633)**	**(14 478)**
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		40 586	33 451	24 939	25 613	11 779	11 779	11 779	3 227	(5 133)	(15 978)
Reserves	4	1 773	939	1 515	307	1 515	1 515	1 515	1 500	1 500	1 500
Minorities' interests		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	**42 359**	**34 391**	**26 454**	**25 921**	**13 293**	**13 293**	**13 293**	**4 727**	**(3 633)**	**(14 478)**

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 53 is supported by an extensive table of notes (SA3 which can be found on page 77) providing a detailed analysis of the major components of a number of items, including:
   - Call investments deposits;
   - Consumer debtors;
   - Property, plant and equipment;
   - Trade and other payables;
   - Provisions non-current;
   - Changes in net assets; and
   - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 15 MBRR Table A7 - Budgeted Cash Flow Statement

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges		–	–	–	–	–	–	–	–	–	–
Other revenue		831	2 479	2 239	10 485	8 616	8 616	8 616	15 048	15 500	14 872
Government - operating	1	33 186	36 450	43 671	78 204	83 522	83 522	83 522	81 602	82 321	41 727
Government - capital	1	–	–	–	434	847	847	847	–	–	–
Interest		3 316	3 066	2 805	1 950	1 950	1 950	1 950	2 430	2 144	1 857
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(37 871)	(43 088)	(54 453)	(92 087)	(91 565)	(91 565)	(110 594)	(99 764)	(103 510)	(64 472)
Finance charges		(31)	(31)	(35)	(1 492)	–	–	–	(1 560)	(1 605)	(1 647)
Transfers and Grants	1	–	–	–	(4 500)	(6 425)	(6 425)	(6 425)	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		**(568)**	**(1 125)**	**(5 773)**	**(7 005)**	**(3 055)**	**(3 055)**	**(22 085)**	**(2 243)**	**(5 151)**	**(7 662)**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	193	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(662)	(1 693)	(4 151)	(1 154)	(2 407)	(2 407)	(2 407)	(93)	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(662)**	**(1 693)**	**(3 958)**	**(1 154)**	**(2 407)**	**(2 407)**	**(2 407)**	**(93)**	**–**	**–**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		12	138	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		(35)	(62)	(22)	(60)	28	28	28	(12)	(15)	(17)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(22)**	**76**	**(22)**	**(60)**	**28**	**28**	**28**	**(12)**	**(15)**	**(17)**
NET INCREASE/ (DECREASE) IN CASH HELD		**(1 252)**	**(2 742)**	**(9 753)**	**(8 219)**	**(5 435)**	**(5 435)**	**(24 464)**	**(2 349)**	**(5 166)**	**(7 680)**
Cash/cash equivalents at the year begin:	2	**63 249**	**61 996**	**59 255**	**50 088**	**30 432**	**30 432**	**49 502**	**25 037**	**22 688**	**17 523**
Cash/cash equivalents at the year end:	2	**61 996**	**59 254**	**49 502**	**41 869**	**24 997**	**24 997**	**25 037**	**22 688**	**17 523**	**9 843**

Table 16 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash and investments available											
Cash/cash equivalents at the year end	1	61 996	59 254	49 502	41 869	24 997	24 997	25 037	22 688	17 523	9 843
Other current investments > 90 days		(0)	–	(0)	(0)	0	0	(0)	(0)	0	0
Non current assets - Investments	1	1	1	1	1	1	1	1	1	1	1
Cash and investments available:		**61 998**	**59 255**	**49 503**	**41 870**	**24 998**	**24 998**	**25 038**	**22 689**	**17 524**	**9 844**
Application of cash and investments											
Unspent conditional transfers		7 904	10 414	9 158	0	586	586	586	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	4 358	3 272	4 369	491	(118)	(118)	(118)	4 078	4 484	4 694
Other provisions		–	–	–	–	–	–	–	–	–	–
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	1 773	939	1 515	307	1 515	1 515	1 515	1 500	1 500	1 500
Total Application of cash and investments:		**14 035**	**14 625**	**15 041**	**798**	**1 983**	**1 983**	**1 983**	**5 578**	**5 984**	**6 194**
Surplus(shortfall)		**47 962**	**44 631**	**34 461**	**41 072**	**23 015**	**23 015**	**23 055**	**17 111**	**11 540**	**3 650**

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

3. It can be seen that the cash levels of the municipality fell significantly over the 2011/12 to 2017/18 period owing directly to a net decrease in cash for the seven financial period of R 52.15 million.
4. The municipality needs to urgently address the significant decrease in cash reserves over the MTREF period and prioritize expenditure and also look at cost cutting mechanisms.
5. The 2014/15 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
6. Cash and cash equivalents totals R22.69 million as at the end of the 2015/16 financial year and decreases to R9.84 million by 2017/18.

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality’s budget must be “funded”.
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2011/12 to 2015/16 the surplus deteriorated from R47.96 million to R17.11 million.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2015/16 MTREF was fully funded due to the surplus indicated.
7. As part of the budgeting and planning guidelines that informed the compilation of the 2015/16 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

Table 17 MBRR Table A9 - Asset Management

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CAPITAL EXPENDITURE										
Total New Assets	1	**662**	**877**	**3 954**	**1 109**	**1 253**	**2 362**	**93**	**–**	**–**
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	662	877	3 954	1 109	1 253	2 362	93	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	**–**	**–**	**–**	**45**	**–**	**45**	**–**	**–**	**–**
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	–	–	–	45	–	45	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4									
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		662	877	3 954	1 154	1 253	2 407	93	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	2	**662**	**877**	**3 954**	**1 154**	**1 253**	**2 407**	**93**	**–**	**–**
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	35	35	35	35
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		365	208	199	160	174	174	150	125	100
Other assets		8 051	8 052	10 620	7 245	10 843	10 807	9 173	7 370	5 452
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		1 476	1 223	1 044	714	806	806	569	331	93
TOTAL ASSET REGISTER SUMMARY - PPE (WDV	5	**9 892**	**9 483**	**11 862**	**8 119**	**11 823**	**11 823**	**9 926**	**7 861**	**5 680**

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The municipality meets both these recommendations.
3. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the municipality's strategy to address the maintenance backlog.

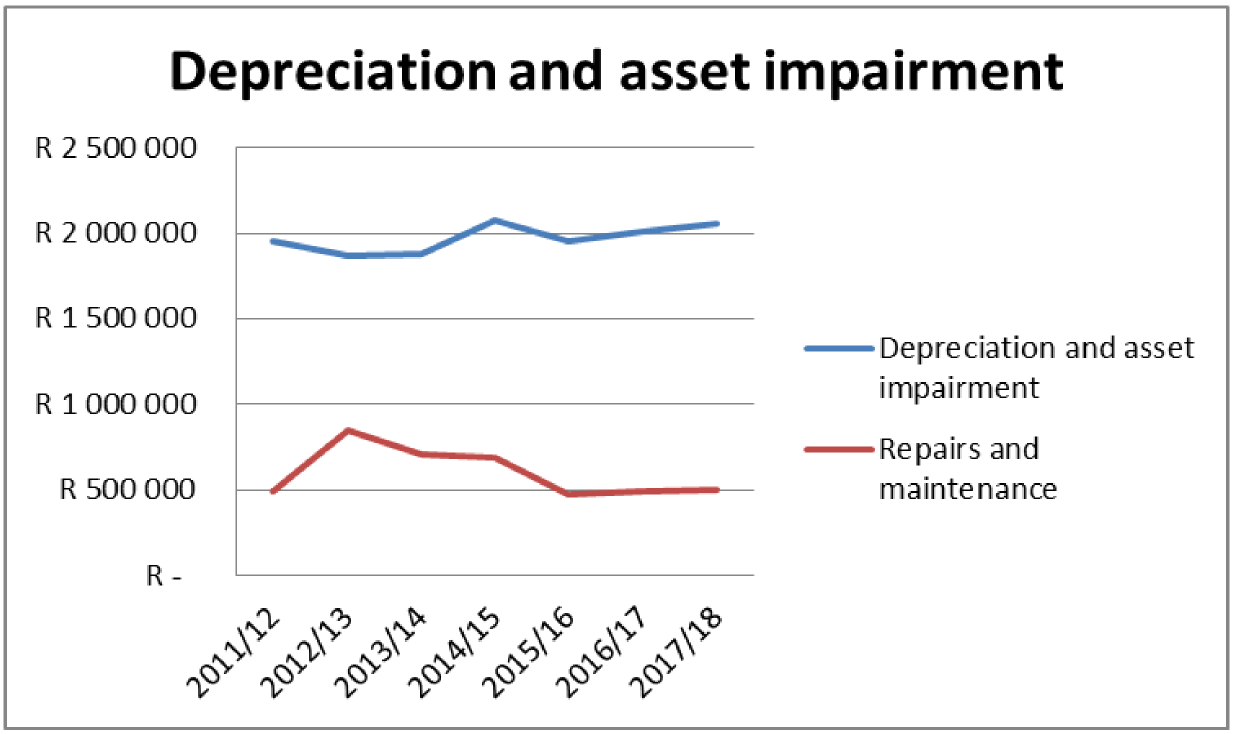


Figure 2 Depreciation in relation to repairs and maintenance over the MTREF

Table 18 MBRR Table A10 - Basic Service Delivery Measurement

DC6 Namakwa - Table A10 Basic service delivery measurement

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Household service targets	1									
Water:										
Piped water inside dwelling		–	–	–	–	–	–	–	–	–
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	–	–	–	–	–	–	–	–	–
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		–	–	–	–	–	–	–	–	–
Flush toilet (with septic tank)		–	–	–	–	–	–	–	–	–
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Energy:										
Electricity (at least min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Refuse:										
Removed at least once a week		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (free minimum level service)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per household per mo		–	–	–	–	–	–	–	–	–
Refuse (removed at least once a week)		–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided (R'000)	8	–	–	–	–	–	–	–	–	–
Water (6 kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (free sanitation service)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per household per mo		–	–	–	–	–	–	–	–	–
Refuse (removed once a week)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided (minimum social packag		–	–	–	–	–	–	–	–	–
Highest level of free service provided										
Property rates (R value threshold)		–	–	–	–	–	–	–	–	–
Water (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		–	–	–	–	–	–	–	–	–
Electricity (kwh per household per month)		–	–	–	–	–	–	–	–	–
Refuse (average litres per week)		–	–	–	–	–	–	–	–	–
Revenue cost of free services provided (R'000)	9									
Property rates (R15 000 threshold rebate)		–	–	–	–	–	–	–	–	–
Property rates (other exemptions, reductions and rebates)		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Electricity/other energy		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–
Housing - top structure subsidies	6	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total revenue cost of free services provided (total social package)		–	–	–	–	–	–	–	–	–

2 Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of municipality; and
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2015) a time schedule that sets out the process to revise the IDP and prepare the budget.

The Mayor tabled in Council the required the IDP and budget time schedule on 27 August 2014. Key dates applicable to the process were:

- **August 2014** – The Mayor of the municipality submits the new budget process and timeframes to the Council for approval;

- **August 2014** – Advertisement (website, local newspapers and notice boards) of budget process and time schedules. This advertisement should be done within 5 days of the submission of the plan to Council;

- **September 2014 –** Review all external mechanisms to ensure that all possible changes with agreements which may have an impact on the next budget are considered;

- **September 2014** – Based on the financial statements of the previous year and the results of performance investigations consider the financial position and capacity of the Municipality to determine the impact thereof on future strategies and budgets;

- **October 2014** – In consultation with the Mayoral Committee, determine future priority areas for the Municipality to guide the budget allocations and IDP plans. Identify all factors which may have an impact on future budgets and determine broad financial frameworks. Determine possible income/funding which may become available for the next three years;

- **November 2014** – Consultation with B-Municipalities;

- **December 2014** – Municipality derives inputs from National and Provincial Government and other bodies about factors which may influence the budget:

- **31 January 2015** – Preparation of draft IDP and capital and operational plans with costs and income projections. Incorporate in the first SDBIP. Preparation of projections of functional allocations based on past performance and adjusts with known factors, known obligations and asset maintenance requirements. Finalization of preliminary options for the IDP and budget for the next three years.

- **February 2015** – Consult Mayoral Committee about the preliminary budget, tariff adjustments and IDP medium term proposals. Mayoral Committee discusses the preliminary budget, tariff adjustments and IDP proposals in consideration with the priorities and objectives which are included in the medium term proposals. Go ahead with the finalization of the detailed operational plans and budgets. Incorporate the objectives and operational plans in the draft Service Delivery and Budget Implementation Plan. National and Provincial accountancy officials finalize any adjustments towards the projected allocations for the next three years no later than their own budgets. The finalization of detailed draft budget for the next three years in accordance with the prescribed format.

- **March 2015** – Incorporate the draft budget proposals and monthly projections of Income, expenditure, capital and of Income per Source in the draft Service Delivery and Budget Implementation Plan. Mayoral Committee receive the budget, draft SDBIP and updates to the IDP. Mayoral Committee considers the budget. Mayor submit budget, tariffs, draft SDBIP and updated IDP to Council by 31 March. The Council debates the budget and updated IDP.

- **April 2015 –** Send a copy of the budget, tariffs, draft SDBIP and changes in the IDP to National and Provincial Government for inputs. Consultation with the community should take place regarding the budget, tariffs, IDP and performance objectives and indicators in the draft SDBIP.

- **May 2015** – Receive and analyze additional inputs of the communities, National and Provincial Government. Incorporate feedback from the community and National and Provincial Government and if necessary, review the budget, tariffs, draft SDBIP and IDP before submission to Council. Mayor submits the review budget, tariffs and IDP with consideration of the inputs of the community and Council – no later than 31 May. Municipal Council approves the IDP and budget before 31 May.

- **June 2015** – Publication of the budget, tariffs and IDP send a copy of the approved budget to the National and Provincial Government (for notification). Submit draft SDBIP and draft performance agreements of the Municipal Manager and Senior Managers to the Executive Mayor for approval. Approval of SDBIP and performance agreements.

- **July 2015** – Advertise the SDBIP and performance agreements (notification). Submission of performance agreements to the MEC of Local and Provincial Government (special council meeting). Implementation of the budget. Start with the preparation of the next budget.
- **January 2016** – Review the budget, if necessary.

There were no deviations from the key dates set out in the Budget Time Schedule tabled in Council.

2.1.2 Integrated Development Plan

The IDP for the Namakwa District Municipality is presented in the context of the National Development Plan which has identified various central challenges. These challenges have a direct impact on the development and growth in this area.

The central challenges identified in the plan are:

- Unemployment
- Poor quality of education
- Ineffective economic infrastructure, poorly located, under-maintained and insufficient to support sustainable growth.
- Spatial Development patterns exclude the poor from benefitting from the fruits of development.
- The economy needs transformation in terms of resource management and use.
- Ineffective public health system
- Public services are uneven and often of poor quality.
- Corrupt activities.
- Transform in coherent South African society.

To create the better life for the people of Namakwa the focus and align activities in line with priorities as identified in the National Development Plan – Vision 2030;

- Creating jobs and livelihoods;
- Expanding infrastructure;
- Transitioning to a low-carbon economy;
- Improving education and training;
- Providing quality healthcare;
- Building a capable state;
- Fighting corruption and enhancing accountability;
- Transforming society and uniting the nation.

The Namakwa District Municipality, Councillors and officials had certain work sessions in which developmental issues were discussed and conclusions reached regarding the future role and function of the District. These sessions were held during 2011 and a 5 year development vision, mission and strategic objectives for the District were formulated.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2015/16 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability of the municipality. The following key factors and planning strategies have informed the compilation of the 2015/16 MTREF:

- Municipality growth
- Policy priorities and strategic objectives
- Asset maintenance
- Performance trends
- The approved 2014/15 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51 and 54 has been taken into consideration in the planning and prioritisation process.

2.2 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

The Namakwa District Municipality embark during January 2013 with a strategic session to review the priorities, challenges and programme of action for the next 1-3 years. The outcome of this strategic session was included in the 2013/14 IDP revision.

Table 19 IDP Strategic Objectives

Outcome 1: Improved quality of basic education

Project no.: Learnership
Project no.: Mathematics Olympiad and Top 5 Award Ceremony

Outcome 2: A long and healthy life for all South Africans

Project no.: District HIV/Aids/Health Council

Outcome 3: All people in South Africa are and feel safe

Project no.: Greater Cederberg Namakwa FPA
Project no.: Disaster Education and Awareness at schools
Project no.: Fire grant to B-Municipalities
Project no.: Fire Brigade
Project no.: Radio Communication MOU with Department Transport
Project no.: Fire and incident awareness
Project no.: Fire and Emergency Awareness

Outcome 4: Decent employment through inclusive economic growth

Project no.: Northern Cape Fishing Facilities

Project no.: Port Nolloth Fish Processing Facilities Upgrade and Refurbishment

Project no.: Fishing Vessel Jetty

Outcome 5: A skilled and capable workforce to support an inclusive growth path

Project no.: Skills Development for Namakwa District Municipality and Councillors

Project no.: Work-study

Project no.: Implementing an Individual Performance Management System for NDM

Outcome 6: An efficient, competitive and responsive economic infrastructure network

Project no: Tourism Development
Project no.: Trade and Investment

Outcome 7: Vibrant, equitable and sustainable rural communities with food security for all

Project no.: Delivery of food hampers and social equipment

Outcome 8: Sustainable human settlements and improved quality of household life.

Project no.: Vulnerable Group Support

Outcome 9: A responsive, accountable, effective and efficient local government system.

Project no.: Electronic Customer Care Service System

Outcome 10: Environmental assets and natural resources that is well protected and continually enhanced

Project no.: Working for Water
Project no.: Loeriesfontein Drought Relief
Project no.: Education in household management and minimisation of pollution in Kamiesberg.
Project no.: Health Awareness against Environmental Pollution in Hantam Municipality
Project no.: Health Awareness against Environmental Pollution in Karoo-Hoogland Municipality
Project no.: Health Awareness against Environmental Pollution in Nama Khoi Municipality
Project no.: Health Awareness against Environmental Pollution in Richtersveld Municipality

Outcome 11: Create a better South Africa and contribute to a better and safer Africa and World

Project no.: Commemorative Days

Outcome 12: An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship

Project no.: Mandela Day
Project no.: Namakwa Festival

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

In addition to the five-year IDP, the municipality undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the municipality so as to promote greater equity and enhanced opportunity. The strategy specifically targets future developmental opportunities in traditional dormitory settlements. It provides direction to the municipality's IDP, associated sectoral plans and strategies, and the allocation of resources of the municipality and other service delivery partners.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the fourth revised IDP, including:

- Strengthening the analysis and strategic planning processes of the municipality;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2015/16 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 20 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Financial Viability and Sustainability	Strategic and sustainable budgeting. Grow and diversity our revenues and Value for money expenditure	A		28 929	28 384	29 843	30 374	30 424	30 424	31 523	32 069	31 895
Good Governance	Ensure accessibility and promote governance	B		6 061	10 323	10 180	14 567	16 162	16 162	10 114	7 546	7 063
Quality Living Environment	Meet service needs and address backlogs	C		504	–	–	8	8	8	918	951	995
Safe, Healthy and Secure Environment	Promoting the safety of citizens	D		2 914	2 647	3 391	3 059	4 148	4 148	3 128	3 128	3 163
Sustaining the Natural and Built Environment	Climate protection and pollution minimisation	E		7 313	2 652	(21)	43 121	44 193	44 193	52 733	55 543	15 341
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	**45 721**	**44 005**	**43 392**	**91 129**	**94 935**	**94 935**	**98 416**	**99 237**	**58 456**

Table 21 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

Strategic Objective	Goal	Goal Code	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Financial Viability and Sustainability	Strategic and sustainable budgeting. Grow and diversity our revenues and Value for money expenditure	A		5 034	5 032	4 836	5 605	5 773	5 773	5 821	6 012	6 219
Good Governance	Ensure accessibility and promote governance	B		26 225	34 216	31 033	35 811	37 745	37 745	31 905	30 135	31 203
Quality Living Environment	Meet service needs and address backlogs	C		504	–	–	912	867	867	918	951	995
Safe, Healthy and Secure Environment	Promoting the safety of citizens	D		7 389	6 744	8 392	9 354	9 628	9 628	10 188	10 235	10 655
Sustaining the Natural and Built Environment	Climate protection and pollution minimisation	E		9 591	5 982	7 160	47 967	50 505	50 505	58 135	60 264	20 230
Allocations to other priorities												
Total Expenditure			1	48 744	51 974	51 422	99 650	104 518	104 518	106 968	107 597	69 301

Table 22 MBRR Table SA7 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

DC6 Namakwa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Office of the Executive Mayor										
Social Transformation										
Mathematics										
Faciliate of Maths, science and technology		-	-	-	30 000	30 000	30 000	60 000	-	-
HIV/Aids Council										
Council functions		-	-	-	-	-	-	100 000	-	-
Recognition of Grade 12										
Facilite literacy education programmes					30 000	30 000	30 000	30 000	-	-
Back to school programme										
Facilitate literacy education programmes					30 000	30 000	30 000	30 000	-	-
Namakwa Festival										
Support of Sport, Arts, Culture & Heritage at a					500 000	500 000	500 000	550 000		
Commemorative days										
Celebrating commemorative days					400 000	400 000	400 000	550 000	-	-
Vunerable group support										
Support to vulnerable groups					100 000	100 000	100 000	150 000	-	-
Food hamper and Social equipment										
Delivery of food hampers and social equipment					-	-	-	150 000	-	-
Skills Development										
Skills development for Namakwa District					300 000	300 000	300 000	300 000	-	-
Economic Development										
Port Nolloth Jetty					25 000 000	25 000 000	25 000 000	18 000 000	18 000 000	-
Upgrade Ports of Entry					12 000 000	12 000 000	12 000 000	12 000 000	12 000 000	
Working for Water					4 974 500	4 974 500	4 974 500	10 317 642	10 911 459	11 513 754

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

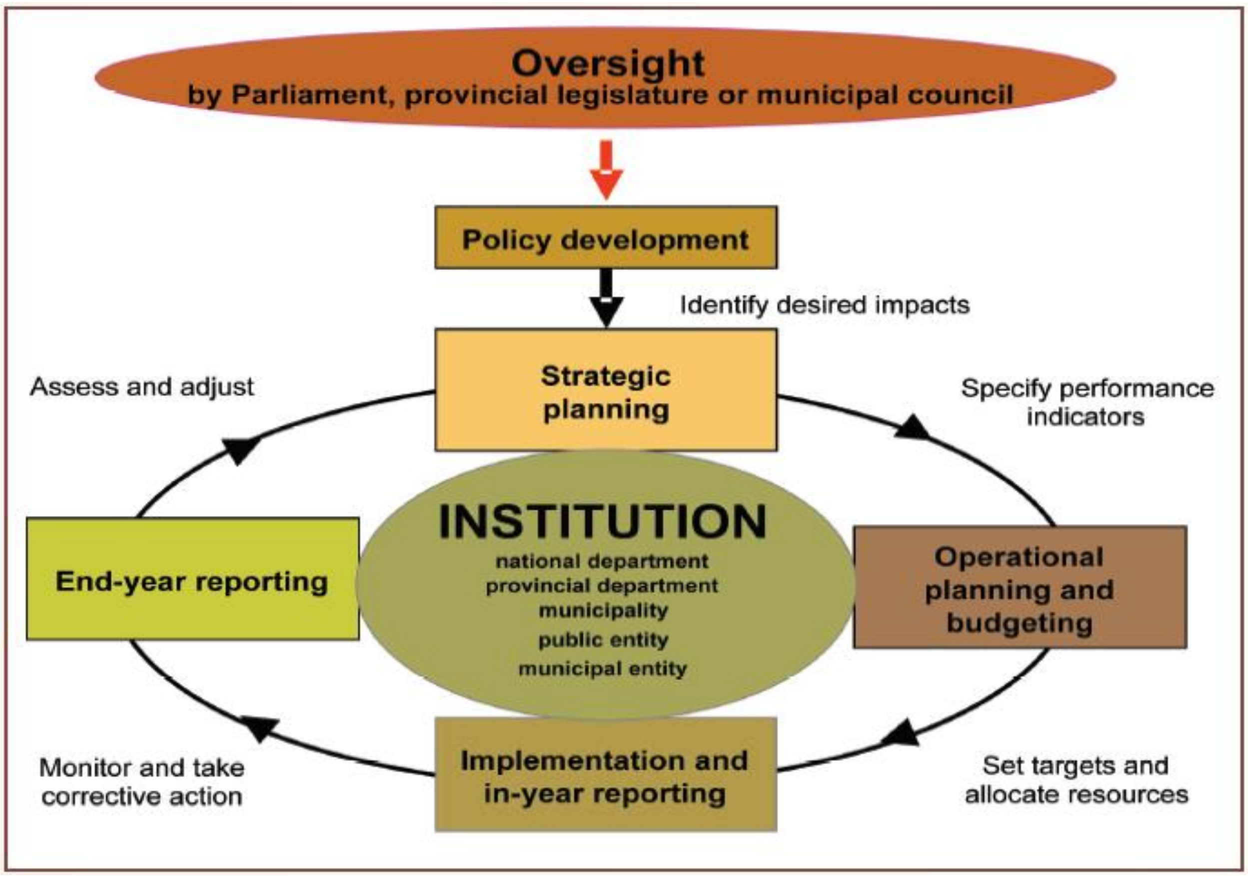


Figure 3 Planning, budgeting and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the ***Framework of Managing Programme Performance Information*** issued by the National Treasury:

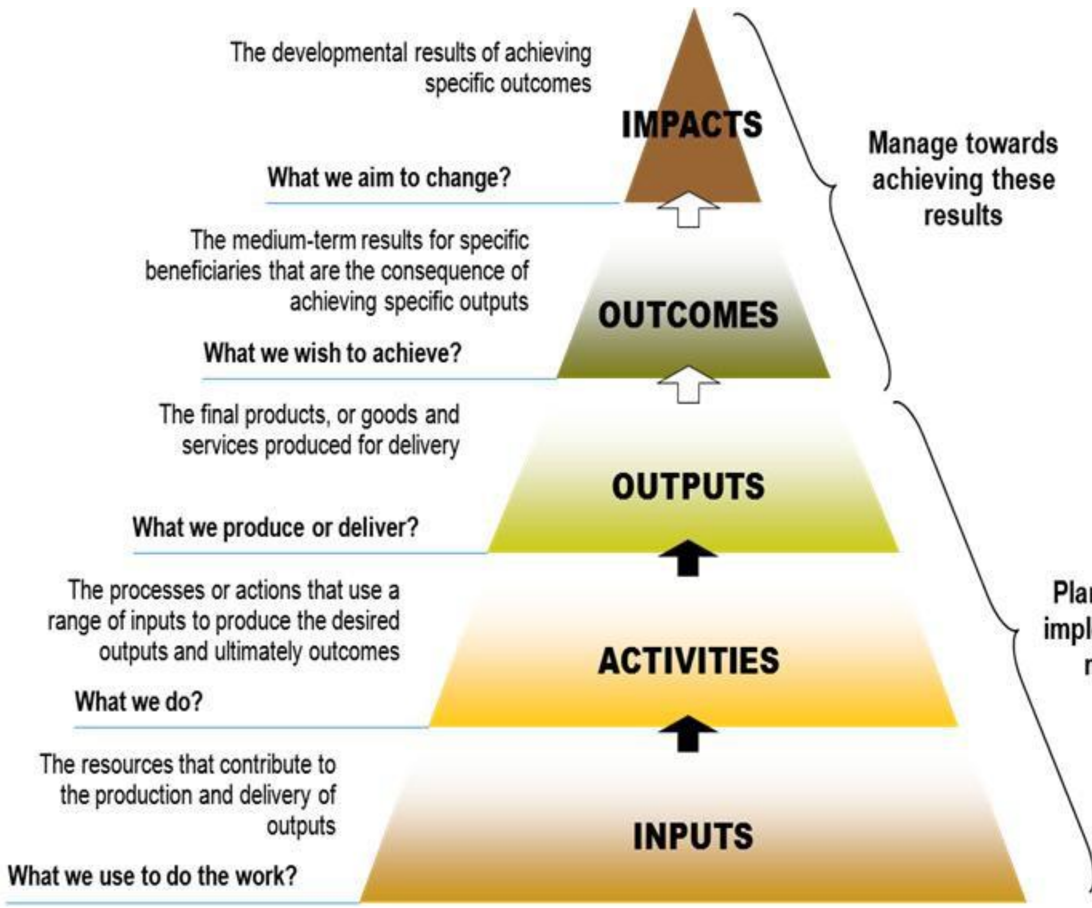


Figure 4 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 23 MBRR Table SA7 - Measurable performance objectives

DC6 Namakwa - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Office of the Executive Mayor										
Social Transformation										
Mathematics										
Faciliate of Maths, science and technology		-	-	-	30 000	30 000	30 000	60 000	-	-
HIV/Aids Council										
Council functions		-	-	-	-	-	-	100 000	-	-
Recognition of Grade 12										
Facilite literacy education programmes					30 000	30 000	30 000	30 000	-	-
Back to school programme										
Facilitate literacy education programmes					30 000	30 000	30 000	30 000	-	-
Namakwa Festival										
Support of Sport, Arts, Culture & Heritage at a					500 000	500 000	500 000	550 000		
Commemorative days										
Celebrating commemorative days					400 000	400 000	400 000	550 000	-	-
Vunerable group support										
Support to vulnerable groups					100 000	100 000	100 000	150 000	-	-
Food hamper and Social equipment										
Delivery of food hampers and social equipment					-	-	-	150 000	-	-
Skills Development										
Skills development for Namakwa District					300 000	300 000	300 000	300 000	-	-
Economic Development										
Port Nolloth Jetty					25 000 000	25 000 000	25 000 000	18 000 000	18 000 000	-
Upgrade Ports of Entry					12 000 000	12 000 000	12 000 000	12 000 000	12 000 000	
Working for Water					4 974 500	4 974 500	4 974 500	10 317 642	10 911 459	11 513 754

The following table sets out the municipalities main performance objectives and benchmarks for the 2015/16 MTREF.

Table 24 MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Borrowing Management											
Credit Rating		0	0	0	0	0	0	0			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	11.7%	2.8%	2.4%	1.3%	1.4%	1.4%	1.4%	1.6%	1.7%	2.8%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	77.4%	22.9%	8.3%	6.6%	6.7%	6.7%	6.7%	16.1%	36.0%	38.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	2.2%	16.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	19.3%	5.8%	15.6%	3.7%	4.0%	4.0%	4.0%	28.1%	145.7%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	3.7	4.0	3.4	6.8	9.0	9.0	9.0	9.0	7.8	5.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.7	4.0	3.4	6.8	9.0	9.0	9.0	9.0	7.8	5.6
Liquidity Ratio	Monetary Assets/Current Liabilities	3.5	3.9	3.3	6.6	8.8	8.8	8.8	8.8	7.6	5.4
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		73.6%	27.9%	20.4%	100.0%	105.2%	105.2%	105.2%	136.0%	99.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		73.6%	27.9%	20.4%	100.0%	105.2%	105.2%	105.2%	136.0%	99.3%	121.1%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	6.4%	5.6%	4.0%	2.4%	1.3%	1.3%	1.3%	1.2%	1.4%	2.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		6.4%	13.8%	19.1%	8.9%	8.1%	8.1%	8.1%	7.3%	7.8%	10.1%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	0	0	0	0	0	0	0	0	0	0
	Total Cost of Losses (Rand '000)	–	–	–	–	–	–	–	–	–	–
	% Volume (units purchased and generated less units sold)/units purchased and generated	–	–	–	–	–	–	–	–	–	–
Water Distribution Losses (2)	Total Volume Losses (kℓ)	–	–	–	–	–	–	–	–	–	–
	Total Cost of Losses (Rand '000)	0	0	0	0	0	0	0	0	0	0
	% Volume (units purchased and generated less units sold)/units purchased and generated	–	–	–	–	–	–	–	–	–	–
Employee costs	Employee costs/(Total Revenue - capital revenue)	28.0%	43.3%	48.3%	41.7%	45.5%	45.5%	45.5%	38.2%	41.3%	76.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	-9.4%	150.3%	53.5%	44.9%	48.9%	48.9%		41.1%	44.7%	83.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.4%	0.9%	1.9%	1.3%	1.3%	1.3%		0.9%	1.1%	2.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	7.5%	8.3%	6.9%	4.0%	4.2%	4.2%	4.2%	3.9%	4.5%	8.3%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	2.2	1.9	10.5	11.9	11.9	11.9	9.0	6.1	3.5	3.3
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	305.8%	248.8%	306.2%	199.5%	107.8%	107.8%	107.8%	141.4%	141.4%	141.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	26.9	21.8	18.6	8.7	9.0	9.0	9.0	5.8	4.9	5.9

2.3.1 Performance indicators and benchmarks

2.3.1.1 Safety of Capital

- *The gearing ratio* is a measure of the total long term borrowings over funds and reserves. Between 2011/12 and 2012/13 the gearing ratio peaked at 15.6 percent. This was primarily a result of the decreasing borrowing levels and increased funds and reserves.

2.3.1.2 Liquidity

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the municipality has set a limit of 1, hence at no point in time should this ratio be less than 1. For the 2015/16 MTREF the current ratio is 3.0, 2.3 and 1.2 for the two outer years of the MTREF. Going forward it will be necessary to maintain these levels.

- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2015/16 financial year the ratio was 3.0 and 2.3 and 1.2 for the two outer years of the MTREF.

2.3.1.3 Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow by seeking for additional revenue sources such as implementing agency services.

2.3.1.4 Creditors Management

- The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice.

2.3.1.5 Other Indicators

- In real terms, repairs and maintenance has increased as part of the municipality's strategy to ensure the management of its asset base.

2.4 Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.4.1 Review of credit control and debt collection procedures/policies

The Collection Policy was revised by Council on 7 March 2013.

2.4.2 Asset Management, Infrastructure Investment and Funding Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in existing infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the municipality's revenue base. Within the framework, the need for asset renewal was considered a priority and hence the capital programme was determined based on renewal of current assets versus new asset construction.

Further, continued improvements in technology generally allows many assets to be renewed at a lesser 'real' cost than the original construction cost. Therefore, it is considered prudent to allow for a slightly lesser continual level of annual renewal than the average annual depreciation. The Asset Management, Infrastructure and Funding Policy is therefore considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilised as a guide to the selection and prioritisation of individual capital projects. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

The asset management and investment policy was revised by Council on 7 March 2013.

2.4.3 Budget Adjustment Policy

The adjustments budget process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the municipality continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustment budget process will be utilised to ensure that underperforming functions are identified and funds redirected to performing functions.

2.4.4 Supply Chain Management Policy

The Supply Chain Management Policy was revised by Council on 7 March 2013.

2.4.5 Cash Management and Investment Policy

The municipality's Cash Management and Investment Policy were amended by Council on 7 March 2013. The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents that is required at any point in time and introduces time frames to achieve certain benchmarks.

2.4.6 Borrowing Policy

The municipality has approved its borrowing policy on 24 May 2013.

All the above policies are available on the municipality's website, as well as the following budget related policies:

- Funding and Reserves Policy;

2.4.7 Management and Disposal of Assets Policy

The policy relating to the management and disposal of assets are an integral part of the Supply Chain Management Policy as well as the Asset Management Policy.

The municipality has revised these policies on 07 March 2013.

2.5 Overview of budget assumptions

2.5.1 Salary increases

The collective agreement regarding salaries/wages came into operation on 1 July 2012 and shall remain in force until 30 June 2015. This has now lapsed and negotiations are currently underway. Therefore, based on Circular 75, an increase of 4.4 percent was budgeted for in the 2015/16 financial year.

2.5.2 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.5.3 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 50 per cent is achieved on operating expenditure and 95 per cent on the capital programme for the 2015/16 MTREF of which performance has been factored into the cash flow budget. The reason for the 50 per cent spending rate on operating expenditure is due to the fact that the municipality has to budget for implementing agent services such as Working for Water and Department Agriculture, Forestry and Fisheries, but has to remove the operating expenditure at the end of the financial year because according to the accounting principles of GRAP, the municipality can only reflect the actual income to the municipality and not the income nor expenditure of the implementing agent service. The Auditor General has verified this conclusion on several audits and has deemed this practice as correct. No exceptions have been raised in this regard.

2.6 Overview of budget funding

2.6.1 Medium-term outlook: operating revenue

Table 25 Breakdown of the operating revenue over the medium-term

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		899	572	644	747	747	747	747	1 000	1 059	1 108
Interest earned - external investments		3 069	3 066	2 805	1 950	1 950	1 950	1 950	2 430	2 144	1 857
Interest earned - outstanding debtors		248	61	59	100	100	100	100	80	85	89
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines		–	–	–	5	5	5	5	5	5	6
Licences and permits		–	–	–	–	–	–	–	–	–	–
Agency services		–	1 914	845	6 372	7 279	7 279	7 279	12 679	13 396	13 436
Transfers recognised - operational		33 677	37 269	38 152	81 470	84 368	84 368	84 368	81 602	82 321	41 727
Other revenue	2	1 835	1 124	873	485	485	485	485	620	227	233
Gains on disposal of PPE		–	–	14	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**39 726**	**44 005**	**43 392**	**91 129**	**94 935**	**94 935**	**94 935**	**98 416**	**99 237**	**58 456**

The following graph is a breakdown of the operational revenue per main category for the 2015/16 financial year.

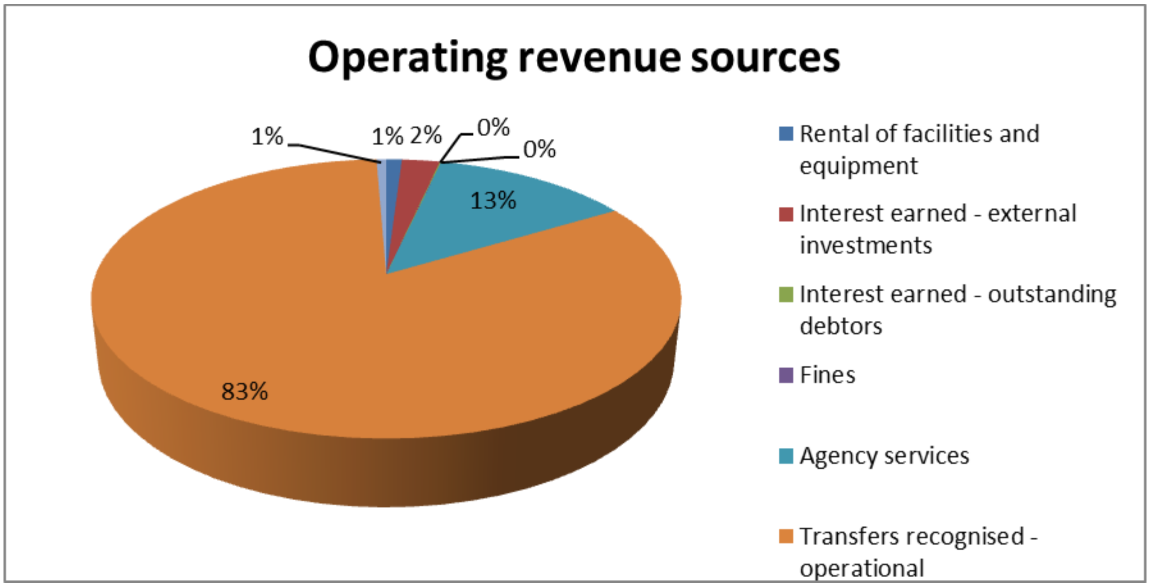


Figure 5 Breakdown of operating revenue over the 2015/16 MTREF

The municipality derives most of its operational revenue from the transfers and grants from the National Revenue fund as well as other organs of state in the form of implementing agency fees.

The tables below provide detail investment information and investment particulars by maturity.

Table 26 MBRR SA15 – Detail Investment Information

Investment type R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Parent municipality										
Securities - National Government		–	–	–	–	–	–	–	–	–
Listed Corporate Bonds		–	–	–	–	–	–	–	–	–
Deposits - Bank		57 730	56 122	44 887	39 612	23 250	23 250	23 250	22 689	17 524
Deposits - Public Investment Commissioners		–	–	–	–	–	–	–	–	–
Deposits - Corporation for Public Deposits		–	–	–	–	–	–	–	–	–
Bankers Acceptance Certificates		–	–	–	–	–	–	–	–	–
Negotiable Certificates of Deposit - Banks		–	–	–	–	–	–	–	–	–
Guaranteed Endowment Policies (sinking)		–	–	–	–	–	–	–	–	–
Repurchase Agreements - Banks		–	–	–	–	–	–	–	–	–
Municipal Bonds		–	–	–	–	–	–	–	–	–
Municipality sub-total	1	**57 730**	**56 122**	**44 887**	**39 612**	**23 250**	**23 250**	**23 250**	**22 689**	**17 524**
Entities										
Securities - National Government		–	–	–	–	–	–	–	–	–
Listed Corporate Bonds		–	–	–	–	–	–	–	–	–
Deposits - Bank		–	–	–	–	–	–	–	–	–
Deposits - Public Investment Commissioners		–	–	–	–	–	–	–	–	–
Deposits - Corporation for Public Deposits		–	–	–	–	–	–	–	–	–
Bankers Acceptance Certificates		–	–	–	–	–	–	–	–	–
Negotiable Certificates of Deposit - Banks		–	–	–	–	–	–	–	–	–
Guaranteed Endowment Policies (sinking)		–	–	–	–	–	–	–	–	–
Repurchase Agreements - Banks		–	–	–	–	–	–	–	–	–
Entities sub-total		–	–	–	–	–	–	–	–	–
Consolidated total:		**57 730**	**56 122**	**44 887**	**39 612**	**23 250**	**23 250**	**23 250**	**22 689**	**17 524**

Table 27 MBRR SA16 – Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
														-
ABSA Bank		Various	Call Deposit	No	Variable	Various				22 688	-	-	-	22 688
Nuweveld Co-op			Shares	No	N/A					1	-	-	-	1
														-
														-
														-
														-
Municipality sub-total										22 689		-	-	22 689
Entities														
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
		0	0	0	0	0	0	0	00 January 1900	-	-	-	-	-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									22 689		-	-	22 689

2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2015/16 medium-term capital programme:

Table 28 Sources of capital revenue over the MTREF

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funded by:											
National Government		–	–	445	434	–	434	434	–	–	–
Provincial Government		–	–	1 010	400	829	1 229	1 229	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	13	(13)	–	–	–	–	–
Transfers recognised - capital	4	–	–	1 455	847	817	1 663	1 663	–	–	–
Public contributions & donations	5	–	–	–	–	–	–	–	–	–	–
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		–	–	3 692	308	437	744	744	93	–	–
Total Capital Funding	7	–	–	5 147	1 154	1 253	2 407	2 407	93	–	–

The above table is graphically represented as follows for the 2015/16 financial year.

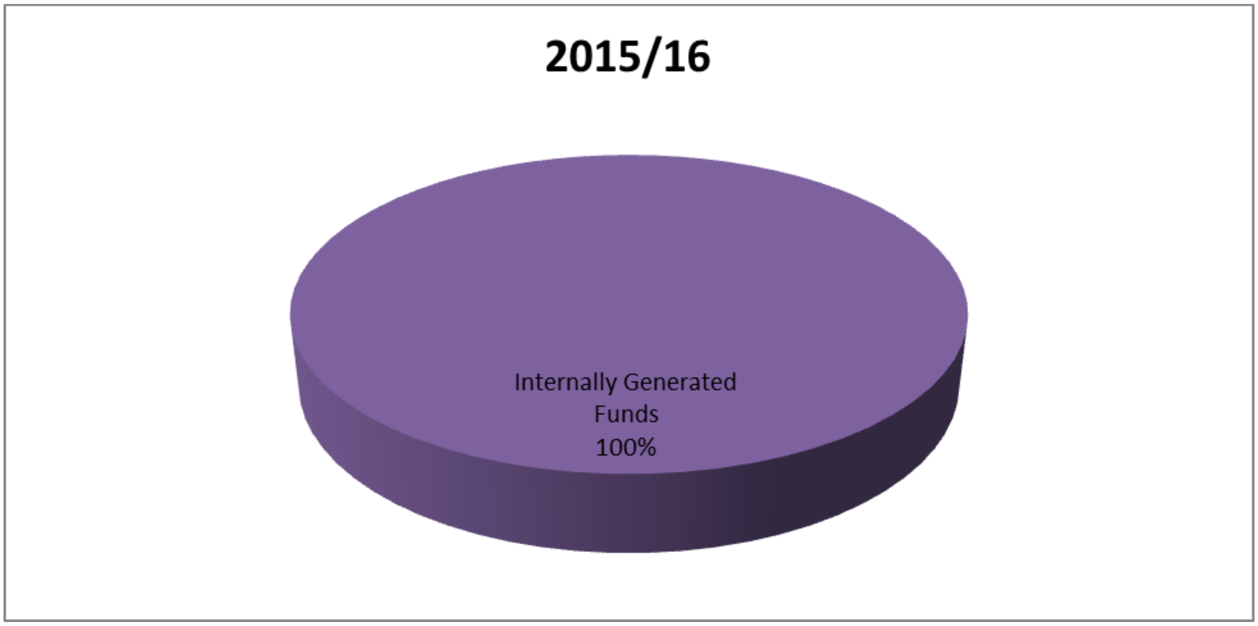


Figure 6 Sources of capital revenue for the 2015/16 financial year

The capital budget of the municipality is mainly funded out of the internally generated funds.

The capital replacement reserve will be utilised to fund the capital budget portion of internally generated funds and is fully cash-backed.

Table 29 MBRR Table SA 17 - Detail of borrowings

Borrowing - Categorised by type	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Parent municipality										
Long-Term Loans (annuity/reducing balance)		–	–	–	–	–	–	–	–	–
Long-Term Loans (non-annuity)		–	–	–	–	–	–	–	–	–
Local registered stock		–	–	–	–	–	–	–	–	–
Instalment Credit		–	–	–	–	–	–	–	–	–
Financial Leases		103	146	137	87	59	59	46	32	14
PPP liabilities		–	–	–	–	–	–	–	–	–
Finance Granted By Cap Equipment Supplier		–	–	–	–	–	–	–	–	–
Marketable Bonds		–	–	–	–	–	–	–	–	–
Non-Marketable Bonds		–	–	–	–	–	–	–	–	–
Bankers Acceptances		–	–	–	–	–	–	–	–	–
Financial derivatives		–	–	–	–	–	–	–	–	–
Other Securities		–	–	–	–	–	–	–	–	–
Municipality sub-total	1	**103**	**146**	**137**	**87**	**59**	**59**	**46**	**32**	**14**
Entities										
Long-Term Loans (annuity/reducing balance)		–	–	–	–	–	–	–	–	–
Long-Term Loans (non-annuity)		–	–	–	–	–	–	–	–	–
Local registered stock		–	–	–	–	–	–	–	–	–
Instalment Credit		–	–	–	–	–	–	–	–	–
Financial Leases		–	–	–	–	–	–	–	–	–
PPP liabilities		–	–	–	–	–	–	–	–	–
Finance Granted By Cap Equipment Supplier		–	–	–	–	–	–	–	–	–
Marketable Bonds		–	–	–	–	–	–	–	–	–
Non-Marketable Bonds		–	–	–	–	–	–	–	–	–
Bankers Acceptances		–	–	–	–	–	–	–	–	–
Financial derivatives		–	–	–	–	–	–	–	–	–
Other Securities		–	–	–	–	–	–	–	–	–
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	**103**	**146**	**137**	**87**	**59**	**59**	**46**	**32**	**14**

The following graph illustrates the growth in outstanding borrowing for the 2011/12 to 2017/18 period.

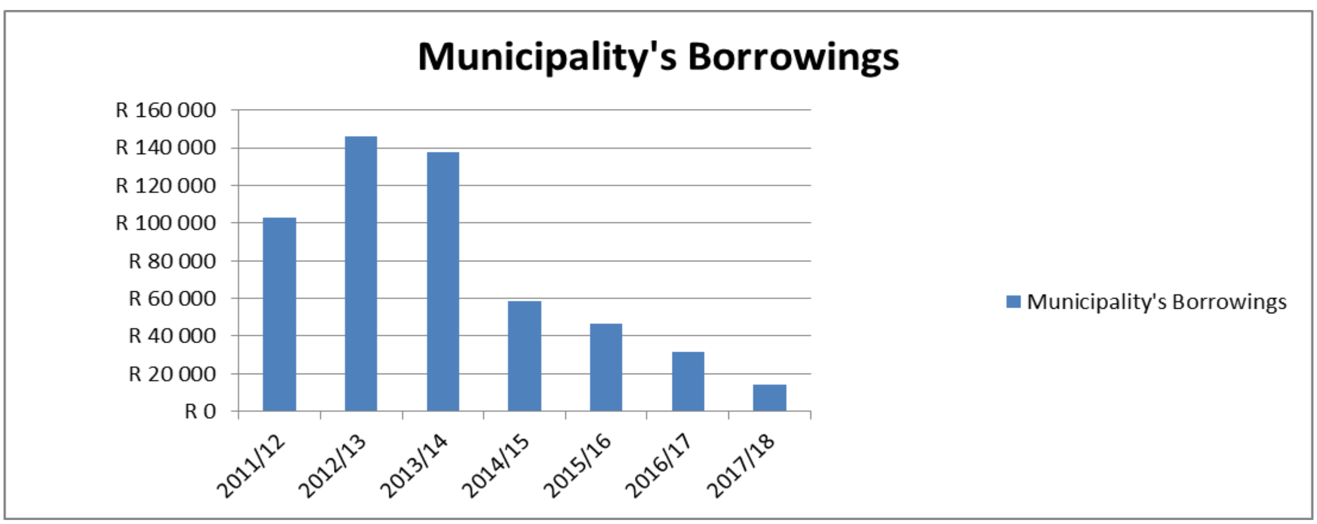


Figure 7 Growth in outstanding borrowing (long-term liabilities)

The municipality does not have any long term borrowing. The only borrowing that the municipality has is finance leases in the form of printers from Nashua.

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source it becomes necessary to review the cash flow budget as well as the cash-backed reserves and accumulated funds reconciliation, as discussed below.

Table 30 MBRR Table SA 18 - Capital transfers and grants receipts

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital Transfers and Grants										
National Government:		–	–	15	434	434	434	–	–	–
PIMS		–	–	15	–	–	–	–	–	–
Finance Management		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant (MIG)		–	–	–	–	–	–	–	–	–
MSIG		–	–	–	434	434	434	–	–	–
Other capital transfers/grants [insert desc]										
Provincial Government:		113	–	–	–	–	–	–	–	–
NEAR		113	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		350	–	–	–	–	–	–	–	–
EPWP		350	–	–	–	–	–	–	–	–
B Municipalities		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	463	–	15	434	434	434	–	–	–

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 31 MBRR Table A7 - Budget cash flow statement

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges		–	–	–	–	–	–	–	–	–	–
Other revenue		831	2 479	2 239	10 485	8 616	8 616	8 616	15 048	15 500	14 872
Government - operating	1	33 186	36 450	43 671	78 204	83 522	83 522	83 522	81 602	82 321	41 727
Government - capital	1	–	–	–	434	847	847	847	–	–	–
Interest		3 316	3 066	2 805	1 950	1 950	1 950	1 950	2 430	2 144	1 857
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(37 871)	(43 088)	(54 453)	(92 087)	(91 565)	(91 565)	(110 594)	(99 764)	(103 510)	(64 472)
Finance charges		(31)	(31)	(35)	(1 492)	–	–	–	(1 560)	(1 605)	(1 647)
Transfers and Grants	1	–	–	–	(4 500)	(6 425)	(6 425)	(6 425)	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		**(568)**	**(1 125)**	**(5 773)**	**(7 005)**	**(3 055)**	**(3 055)**	**(22 085)**	**(2 243)**	**(5 151)**	**(7 662)**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	193	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(662)	(1 693)	(4 151)	(1 154)	(2 407)	(2 407)	(2 407)	(93)	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(662)**	**(1 693)**	**(3 958)**	**(1 154)**	**(2 407)**	**(2 407)**	**(2 407)**	**(93)**	**–**	**–**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		12	138	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		(35)	(62)	(22)	(60)	28	28	28	(12)	(15)	(17)
NET CASH FROM/(USED) FINANCING ACTIVITIES		**(22)**	**76**	**(22)**	**(60)**	**28**	**28**	**28**	**(12)**	**(15)**	**(17)**
NET INCREASE/ (DECREASE) IN CASH HELD		**(1 252)**	**(2 742)**	**(9 753)**	**(8 219)**	**(5 435)**	**(5 435)**	**(24 464)**	**(2 349)**	**(5 166)**	**(7 680)**
Cash/cash equivalents at the year begin:	2	**63 249**	**61 996**	**59 255**	**50 088**	**30 432**	**30 432**	**49 502**	**25 037**	**22 688**	**17 523**
Cash/cash equivalents at the year end:	2	**61 996**	**59 254**	**49 502**	**41 869**	**24 997**	**24 997**	**25 037**	**22 688**	**17 523**	**9 843**

The above table shows that cash and cash equivalents of the municipality were significant between the 2011/12 to 2013/14 financial year moving from a positive cash balance of R61.99 million to R49.50 million with the approved 2013/14 MTREF.
In the 2015/16 forecasts, the cash and cash equivalents is expected to reduce to R 22.69 million due to shortage in revenue base.

2.6.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with

section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 32 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash and investments available											
Cash/cash equivalents at the year end	1	61 996	59 254	49 502	41 869	24 997	24 997	25 037	22 688	17 523	9 843
Other current investments > 90 days		(0)	–	(0)	(0)	0	0	(0)	(0)	0	0
Non current assets - Investments	1	1	1	1	1	1	1	1	1	1	1
Cash and investments available:		**61 998**	**59 255**	**49 503**	**41 870**	**24 998**	**24 998**	**25 038**	**22 689**	**17 524**	**9 844**
Application of cash and investments											
Unspent conditional transfers		7 904	10 414	9 158	0	586	586	586	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	4 358	3 272	4 369	491	(118)	(118)	(118)	4 078	4 484	4 694
Other provisions		–	–	–	–	–	–	–	–	–	–
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	1 773	939	1 515	307	1 515	1 515	1 515	1 500	1 500	1 500
Total Application of cash and investments:		**14 035**	**14 625**	**15 041**	**798**	**1 983**	**1 983**	**1 983**	**5 578**	**5 984**	**6 194**
Surplus(shortfall)		**47 962**	**44 631**	**34 461**	**41 072**	**23 015**	**23 015**	**23 055**	**17 111**	**11 540**	**3 650**

From the above table it can be seen that the cash and investments available total R22.69 million in the 2015/16 financial year and decreases to R17.52 million by 2016/17, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued. During the 2014/15 financial year the municipality was required to supply National Treasury with a detailed analysis of the unspent grants as well as an action plan of spending the grants.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due. A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. For the purpose of the cash backed reserves and accumulated surplus reconciliation a provision equivalent to one month's operational expenditure has been provided for. It needs to be noted that although this can be considered prudent, the desired cash levels should be 60 days to ensure continued liquidity of the municipality.
- Most reserve fund cash-backing is discretionary in nature, but the reserve funds are not available to support a budget unless they are cash-backed. The reserve funds are fully cash-backed. The level of cash-backing is directly informed by the municipality's cash backing policy.

It can be concluded that the municipality has a surplus against the cash backed and accumulated surpluses reconciliation.

The following graph supplies an analysis of the trends relating cash and cash equivalents and the cash backed reserves/accumulated funds reconciliation over a seven year perspective.

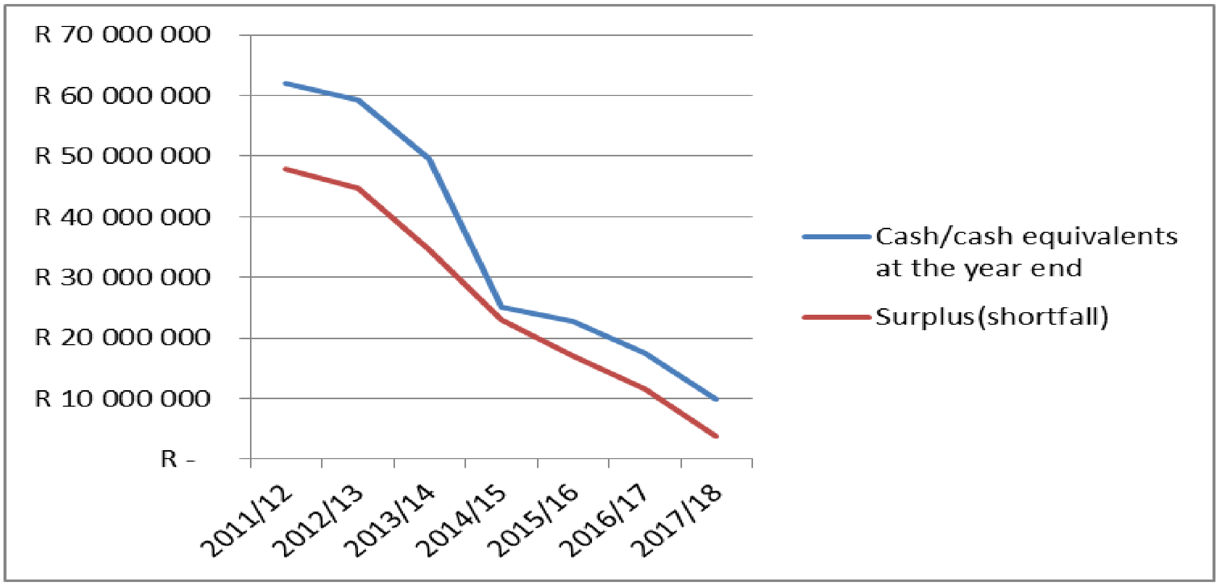


Figure 8 Cash and cash equivalents / Cash backed reserves and accumulated funds

2.6.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 33 MBRR SA10 – Funding compliance measurement

Description	MFMA section	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	61 996	59 254	49 502	41 869	24 997	24 997	25 037	22 688	17 523	9 843
Cash + investments at the yr end less applications - R'000	18(1)b	2	47 962	44 631	34 461	41 072	23 015	23 015	23 055	17 111	11 540	3 650
Cash year end/monthly employee/supplier payments	18(1)b	3	21.9	19.4	15.0	5.9	3.4	3.4	3.4	3.0	2.3	2.2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(3 023)	(7 968)	(8 030)	(8 520)	(9 583)	(9 583)	(9 583)	(8 552)	(8 360)	(10 845)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	27.9%	67.5%	92.5%	136.0%	100.0%	100.0%	100.0%	104.6%	104.9%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	100.0%	193.0%	105.0%	100.0%	192.1%	100.0%	100.0%	100.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								101.6%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(21.7%)	(20.9%)	(23.7%)	87.3%	0.0%	0.0%	(63.2%)	(100.0%)	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	6.1%	10.5%	6.7%	11.4%	6.4%	6.4%	4.4%	5.2%	6.6%	9.2%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	3.9%	0.0%	1.9%	0.0%	0.0%	0.0%	0.0%

2.6.5.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2015/16 MTREF shows R22.69 million, R17.52 million and R9.83 million for each respective financial year.

2.6.5.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 16, on page 21. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.5.3 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2015/16 MTREF the indicative outcome is a deficit of R8.55 million, R8.36 million and R10.85 million.

2.6.5.4 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Namakwa District Municipality has budgeted for all transfers.

2.6.5.5 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the municipality's strategy pertaining to asset management and repairs and maintenance are contained in Table 47 MBRR SA34C on page 69.

2.6.5.6 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets. Further details in this regard are contained in Table 46 MBRR SA34b on page 68.

2.7 Expenditure on grants and reconciliations of unspent funds

Table 34 MBRR SA19 - Expenditure on transfers and grant programmes

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		31 832	32 366	32 973	34 219	34 269	34 269	37 133	37 856	38 234
Local Government Equitable Share		29 792	30 116	30 848	32 035	32 035	32 035	32 577	32 979	33 151
Finance Management		1 250	1 250	1 250	1 250	1 300	1 300	1 250	1 250	1 250
Municipal Systems Improvement		790	490	875	934	934	934	930	960	1 033
PIMS		–	510	–	–	–	–	–	–	–
Municipal Infrastructure Grant		–	–	–	–	–	–	–	–	–
Rural road asset management		–	–	–	–	–	–	2 376	2 667	2 800
Provincial Government:		1 012	3 191	9 641	40 059	40 059	40 059	41 860	44 135	3 163
NEAR		–	–	–	–	–	–	–	–	–
Fire Equipment		371	390	300	315	315	315	350	350	368
Health Inspector Subsidy		–	2 000	2 300	2 429	2 429	2 429	2 428	2 428	2 428
Civil Defence Subsidy		641	801	300	315	315	315	350	350	367
Agricultural and Fisheries		–	–	6 741	37 000	37 000	37 000	38 732	41 007	–
District Municipality:		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		6 258	1 108	12 000	4 360	7 638	7 638	1 330	330	330
EPWP		6 258	1 000	1 000	1 000	1 081	1 081	1 000	–	–
SETA		–	108	–	360	132	132	330	330	330
Khotso Pula Nala		–	–	7 500	3 000	6 425	6 425	–	–	–
Construction Education Training Authority		–	–	3 500	–	–	–	–	–	–
Kamiesberg Special Fund		–	–	–	–	–	–	–	–	–
Richtersveld Special Fund		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants		39 102	36 665	54 614	78 638	81 967	81 967	80 323	82 321	41 727
Capital expenditure of Transfers and Grants										
National Government:		–	–	15	434	434	434	–	–	–
PIMS		–	–	15	–	–	–	–	–	–
Finance Management		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant (MIG)		–	–	–	–	–	–	–	–	–
MSIG		–	–	–	434	434	434	–	–	–
Other capital transfers/grants [insert desc]										
Provincial Government:		113	–	–	–	–	–	–	–	–
NEAR		113	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Other grant providers:		350	–	–	–	–	–	–	–	–
EPWP		350	–	–	–	–	–	–	–	–
B Municipalities		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		463	–	15	434	434	434	–	–	–
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		39 565	36 665	54 629	79 072	82 401	82 401	80 323	82 321	41 727

Table 35 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		31 832	32 366	32 973	34 219	34 269	34 269	37 133	37 856	38 234
Conditions met - transferred to revenue		**31 832**	**32 366**	**32 973**	**34 219**	**34 269**	**34 269**	**37 133**	**37 856**	**38 234**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		1 012	3 191	9 641	40 059	40 059	40 059	41 860	44 135	3 163
Conditions met - transferred to revenue		**1 012**	**3 191**	**9 641**	**40 059**	**40 059**	**40 059**	**41 860**	**44 135**	**3 163**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		6 258	1 108	12 000	4 360	7 638	7 638	1 330	330	330
Conditions met - transferred to revenue		**6 258**	**1 108**	**12 000**	**4 360**	**7 638**	**7 638**	**1 330**	**330**	**330**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total operating transfers and grants revenue		**39 102**	**36 665**	**54 614**	**78 638**	**81 967**	**81 967**	**80 323**	**82 321**	**41 727**
Total operating transfers and grants - CTBM	2	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	15	434	434	434	–	–	–
Conditions met - transferred to revenue		**–**	**–**	**15**	**434**	**434**	**434**	**–**	**–**	**–**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		113	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		**113**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		350	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		**350**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total capital transfers and grants revenue		**463**	**–**	**15**	**434**	**434**	**434**	**–**	**–**	**–**
Total capital transfers and grants - CTBM	2	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
TOTAL TRANSFERS AND GRANTS REVENUE		**39 565**	**36 665**	**54 629**	**79 072**	**82 401**	**82 401**	**80 323**	**82 321**	**41 727**
TOTAL TRANSFERS AND GRANTS - CTBM		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**

2.8 Councillor and employee benefits

Table 36 MBRR SA22 - Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Motor Vehicle Allowance										
Cellphone Allowance										
Housing Allowances										
Other benefits and allowances										
Sub Total - Councillors		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Senior Managers of the Municipality	2									
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Other Municipal Staff										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		–	–	–	–	–	–	–	–	–
% increase	4		–	–	–	–	–	–	–	–
Total Parent Municipality		–	–	–	–	–	–	–	–	–

Table 37 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1. Rand per annum	Ref	No.	Salary	Contributions 1.	Allowances	Performance Bonuses	In-kind benefits	Total Package 2.
Councillors	3							
Speaker	4		418 822	–	–			418 822
Chief Whip			–	–	–			–
Executive Mayor			761 605	–	–			761 605
Deputy Executive Mayor			–	–	–			–
Executive Committee			220 444	–	74 876			295 320
Total for all other councillors			894 209	–	425 951			1 320 160
Total Councillors	8	–	**2 295 080**	–	**500 827**			**2 795 908**
Senior Managers of the Municipality	5							
Municipal Manager (MM)			688 287	124 897	166 435	35 225		1 014 844
Chief Finance Officer			712 939	113 987	149 992	35 225		1 012 143
Director: Corporate Services			627 393	86 477	144 264	35 225		893 359
Director: Economic Development, Tourism and Projects			523 244	136 123	154 671	41 750		855 788
Director: Office of the Municipal Manager			630 000	174 294	104 125	52 500		960 920
Total Senior Managers of the Municipality	8,10	–	**3 181 864**	**635 779**	**719 487**	**199 925**		**4 737 055**

Table 38 MBRR SA24 – summary of personnel numbers

Summary of Personnel Numbers	Ref	2013/14			Current Year 2014/15			Budget Year 2015/16		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		15	2	13	15	2	13	15	2	13
Board Members of municipal entities	4	–	–	–	–	–	–	–	–	–
Municipal employees	5									
Municipal Manager and Senior Managers	3	4	3	1	4	3	1	4	3	1
Other Managers	7	4	4	–	4	4	–	4	4	–
Professionals		*4*	*4*	–	*4*	*4*	–	*4*	*4*	–
Finance		2	2	–	2	2	–	2	2	–
Spatial/town planning		–	–	–	–	–	–	–	–	–
Information Technology		2	2	–	2	2	–	2	2	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other										
Technicians		*9*	*9*	–	*9*	*9*	–	*9*	*9*	–
Finance		2	2	–	2	2	–	2	2	–
Spatial/town planning		–	–	–	–	–	–	–	–	–
Information Technology		2	2	–	2	2	–	2	2	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		5	5	–	5	5	–	5	5	–
Clerks (Clerical and administrative)		48	28	20	48	28	20	48	28	20
Service and sales workers		5	4	1	5	4	1	5	4	1
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		–	–	–	–	–	–	–	–	–
Plant and Machine Operators		–	–	–	–	–	–	–	–	–
Elementary Occupations		4	3	1	4	3	–	4	3	–
TOTAL PERSONNEL NUMBERS	9	**93**	**57**	**36**	**93**	**57**	**35**	**93**	**57**	**35**

2.9 Monthly targets for revenue, expenditure and cash flow

Table 39 MBRR SA25 - Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source																
Property rates		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		83	83	83	83	83	83	83	83	83	83	83	83	1 000	1 059	1 108
Interest earned - external investments		203	203	203	203	203	203	203	203	203	203	203	203	2 430	2 144	1 857
Interest earned - outstanding debtors		7	7	7	7	7	7	7	7	7	7	7	7	80	85	89
Dividends received		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines		0	0	0	0	0	0	0	0	0	0	0	0	5	5	6
Licences and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services		1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 057	12 679	13 396	13 436
Transfers recognised - operational		6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	81 602	82 321	41 727
Other revenue		52	52	52	52	52	52	52	52	52	52	52	52	620	227	233
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**98 416**	**99 237**	**58 456**
Expenditure By Type																
Employee related costs		2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	2 733	32 794	32 137	32 488
Remuneration of councillors		235	235	235	235	235	235	235	235	235	235	235	235	2 825	2 980	3 144
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment		162	162	162	162	162	162	162	162	162	162	162	162	1 950	2 007	2 059
Finance charges		130	130	130	130	130	130	130	130	130	130	130	130	1 560	1 605	1 647
Bulk purchases		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services		3 710	3 710	3 710	3 710	3 710	3 710	3 710	3 710	3 710	3 710	3 710	3 710	44 521	47 148	8 411
Transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure		1 943	1 943	1 943	1 943	1 943	1 943	1 943	1 943	1 943	1 943	1 943	1 943	23 319	21 720	21 553
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**106 968**	**107 597**	**69 301**
Surplus/(Deficit)		**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(8 552)**	**(8 360)**	**(10 845)**
Transfers recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(8 552)**	**(8 360)**	**(10 845)**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	**1**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(8 552)**	**(8 360)**	**(10 845)**

Table 40 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote																
Vote 1 - Municipal Manager		386	386	386	386	386	386	386	386	386	386	386	386	4 637	2 483	2 610
Vote 2 - Manager: Corporate Services		456	456	456	456	456	456	456	456	456	456	456	456	5 476	5 063	4 453
Vote 3 - Manager: Economic Development		4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	52 733	55 543	15 341
Vote 4 - Manager: Environmental Health		261	261	261	261	261	261	261	261	261	261	261	261	3 128	3 128	3 163
Vote 5 - Manager: Finance		2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	31 523	32 069	31 895
Vote 6 - Manager: Roads		77	77	77	77	77	77	77	77	77	77	77	77	918	951	995
Total Revenue by Vote		**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**8 201**	**98 416**	**99 237**	**58 456**
Expenditure by Vote to be appropriated																
Vote 1 - Municipal Manager		1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	19 082	16 891	17 492
Vote 2 - Manager: Corporate Services		908	908	908	908	908	908	908	908	908	908	908	908	10 890	11 246	11 638
Vote 3 - Manager: Economic Development		5 006	5 006	5 006	5 006	5 006	5 006	5 006	5 006	5 006	5 006	5 006	5 006	60 068	62 263	22 303
Vote 4 - Manager: Environmental Health		849	849	849	849	849	849	849	849	849	849	849	849	10 188	10 235	10 655
Vote 5 - Manager: Finance		485	485	485	485	485	485	485	485	485	485	485	485	5 821	6 012	6 219
Vote 6 - Manager: Roads		77	77	77	77	77	77	77	77	77	77	77	77	918	951	995
Total Expenditure by Vote		**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**8 914**	**106 968**	**107 597**	**69 301**
Surplus/(Deficit) before assoc.		**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(8 552)**	**(8 360)**	**(10 845)**
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(713)**	**(8 552)**	**(8 360)**	**(10 845)**

Table 41 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard																
Governance and administration		3 470	3 470	3 470	3 470	3 470	3 470	3 470	3 470	3 470	3 470	3 470	3 470	41 637	39 615	38 958
Executive and council		386	386	386	386	386	386	386	386	386	386	386	386	4 637	2 483	2 610
Budget and treasury office		2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	2 627	31 523	32 069	31 895
Corporate services		456	456	456	456	456	456	456	456	456	456	456	456	5 476	5 063	4 453
Community and public safety		261	261	261	261	261	261	261	261	261	261	261	261	3 128	3 128	3 163
Community and social services		202	202	202	202	202	202	202	202	202	202	202	202	2 428	2 428	2 428
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		58	58	58	58	58	58	58	58	58	58	58	58	700	700	735
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		4 471	4 471	4 471	4 471	4 471	4 471	4 471	4 471	4 471	4 471	4 471	4 471	53 652	56 494	16 335
Planning and development		4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	4 394	52 733	55 543	15 341
Road transport		77	77	77	77	77	77	77	77	77	77	77	77	918	951	995
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Standard		8 201	8 201	8 201	8 201	8 201	8 201	8 201	8 201	8 201	8 201	8 201	8 201	98 416	99 237	58 456
Expenditure - Standard																
Governance and administration		2 983	2 983	2 983	2 983	2 983	2 983	2 983	2 983	2 983	2 983	2 983	2 983	35 793	34 148	35 348
Executive and council		1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	1 590	19 082	16 891	17 492
Budget and treasury office		485	485	485	485	485	485	485	485	485	485	485	485	5 821	6 012	6 219
Corporate services		908	908	908	908	908	908	908	908	908	908	908	908	10 890	11 246	11 638
Community and public safety		849	849	849	849	849	849	849	849	849	849	849	849	10 188	10 235	10 655
Community and social services		397	397	397	397	397	397	397	397	397	397	397	397	4 762	4 932	5 116
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		446	446	446	446	446	446	446	446	446	446	446	446	5 355	5 229	5 461
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		6	6	6	6	6	6	6	6	6	6	6	6	71	74	78
Economic and environmental services		4 921	4 921	4 921	4 921	4 921	4 921	4 921	4 921	4 921	4 921	4 921	4 921	59 053	61 215	21 225
Planning and development		4 845	4 845	4 845	4 845	4 845	4 845	4 845	4 845	4 845	4 845	4 845	4 845	58 135	60 264	20 230
Road transport		77	77	77	77	77	77	77	77	77	77	77	77	918	951	995
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		161	161	161	161	161	161	161	161	161	161	161	161	1 933	1 999	2 073
Total Expenditure - Standard		8 914	8 914	8 914	8 914	8 914	8 914	8 914	8 914	8 914	8 914	8 914	8 914	106 968	107 597	69 301
Surplus/(Deficit) before assoc.		(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(8 552)	(8 360)	(10 845)
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(713)	(8 552)	(8 360)	(10 845)

Table 42 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Multi-year expenditure to be appropriated	1															
Vote 1 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Manager: Corporate Services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - Manager: Economic Development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Manager: Environmental Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Manager: Finance		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Single-year expenditure to be appropriated																
Vote 1 - Municipal Manager		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Manager: Corporate Services		8	8	8	8	8	8	8	8	8	8	8	8	90	–	–
Vote 3 - Manager: Economic Development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Manager: Environmental Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - Manager: Finance		0	0	0	0	0	0	0	0	0	0	0	0	3	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2	8	8	8	8	8	8	8	8	8	8	8	8	93	–	–
Total Capital Expenditure	2	8	8	8	8	8	8	8	8	8	8	8	8	93	–	–

Table 43 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital Expenditure - Standard	1															
Governance and administration		8	8	8	8	8	8	8	8	8	8	8	8	93	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Budget and treasury office		0	0	0	0	0	0	0	0	0	0	0	0	3	–	–
Corporate services		8	8	8	8	8	8	8	8	8	8	8	8	90	–	–
Community and public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Planning and development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Standard	2	8	8	8	8	8	8	8	8	8	8	8	8	93	–	–
Funded by:																
National Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public contributions & donations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		8	8	8	8	8	8	8	8	8	8	8	8	93	–	–
Total Capital Funding		8	8	8	8	8	8	8	8	8	8	8	8	93	–	–

Table 44 MBRR SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Receipts By Source													1		
Property rates	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - external investments	203	203	203	203	203	203	203	203	203	203	203	203	2 430	2 144	1 857
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer receipts - operational	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	6 800	81 602	82 321	41 727
Other revenue	52	52	52	52	52	52	52	52	52	52	52	14 480	15 048	15 500	14 872
Cash Receipts by Source	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**21 483**	**99 081**	**99 965**	**58 456**
Other Cash Flows by Source															
Transfer receipts - capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contributions recognised - capital & Contributed a	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivable	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**7 054**	**21 483**	**99 081**	**99 965**	**58 456**
Cash Payments by Type															
Employee related costs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance charges	–	–	–	–	–	–	–	–	–	–	–	1 560	1 560	1 605	1 647
Bulk purchases - Electricity	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases - Water & Sewer	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	8 314	8 314	8 314	8 314	8 314	8 314	8 314	8 314	8 314	8 314	8 314	8 314	99 764	103 510	64 472
Cash Payments by Type	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**8 314**	**9 873**	**101 324**	**105 116**	**66 119**
Other Cash Flows/Payments by Type															
Capital assets	8	8	8	8	8	8	8	8	8	8	8	8	93	–	–
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	12	12	15	17
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**8 321**	**9 893**	**101 430**	**105 130**	**66 136**
NET INCREASE/(DECREASE) IN CASH HELD	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**(1 267)**	**11 589**	**(2 349)**	**(5 166)**	**(7 680)**
Cash/cash equivalents at the month/year begin:	25 037	23 770	22 503	21 236	19 969	18 702	17 435	16 167	14 900	13 633	12 366	11 099	25 037	22 688	17 523
Cash/cash equivalents at the month/year end:	23 770	22 503	21 236	19 969	18 702	17 435	16 167	14 900	13 633	12 366	11 099	22 688	22 688	17 523	9 843

2.10 Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

2.11 Capital expenditure details

The following three tables present details of the Namakwa District Municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 45 MBRR SA 34a - Capital expenditure on new assets by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Roads, Pavements & Bridges		–	–	–	–	–	–	–	–	–
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Generation		–	–	–	–	–	–	–	–	–
Transmission & Reticulation		–	–	–	–	–	–	–	–	–
Street Lighting		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Sewerage purification		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Waste Management		–	–	–	–	–	–	–	–	–
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Parks & gardens		–	–	–	–	–	–	–	–	–
Sportsfields & stadia		–	–	–	–	–	–	–	–	–
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	–	–	–	–	–	–
Security and policing		–	–	–	–	–	–	–	–	–
Buses	7	–	–	–	–	–	–	–	–	–
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–
Social rental housing	8	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings		–	–	–	–	–	–	–	–	–
Other	9	–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Housing development		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Other assets		–	–	5 147	1 109	1 253	2 362	93	–	–
General vehicles		–	–	1 780	–	278	278	–	–	–
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		–	–	1 246	962	828	1 790	10	–	–
Computers - hardware/equipment		–	–	212	93	116	209	3	–	–
Furniture and other office equipment		–	–	49	55	31	86	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		–	–	1 860	–	–	–	80	–	–
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming		–	–	–	–	–	–	–	–	–
Other *(list sub-class)*		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	–	–	5 147	1 109	1 253	2 362	93	–	–

Table 46 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Roads, Pavements & Bridges		–	–	–	–	–	–	–	–	–
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Generation		–	–	–	–	–	–	–	–	–
Transmission & Reticulation		–	–	–	–	–	–	–	–	–
Street Lighting		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Sewerage purification		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Waste Management		–	–	–	–	–	–	–	–	–
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Parks & gardens		–	–	–	–	–	–	–	–	–
Sportsfields & stadia		–	–	–	–	–	–	–	–	–
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	–	–	–	–	–	–
Security and policing		–	–	–	–	–	–	–	–	–
Buses	7	–	–	–	–	–	–	–	–	–
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–
Social rental housing	8	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings		–	–	–	–	–	–	–	–	–
Other	9	–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Housing development		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Other assets		–	–	–	45	–	45	–	–	–
General vehicles		–	–	–	–	–	–	–	–	–
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		–	–	–	–	–	–	–	–	–
Computers - hardware/equipment		–	–	–	45	–	45	–	–	–
Furniture and other office equipment		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		–	–	–	–	–	–	–	–	–
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming		–	–	–	–	–	–	–	–	–
Other *(list sub-class)*		–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing	1	–	–	–	45	–	45	–	–	–

Table 47 MBRR SA34c - Repairs and maintenance expenditure by asset class

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Roads, Pavements & Bridges		–	–	–	–	–	–	–	–	–
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Generation		–	–	–	–	–	–	–	–	–
Transmission & Reticulation		–	–	–	–	–	–	–	–	–
Street Lighting		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Sewerage purification		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Waste Management		–	–	–	–	–	–	–	–	–
Transportation	2	–	–	–	–	–	–	–	–	–
Gas		–	–	–	–	–	–	–	–	–
Other	3	–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Parks & gardens		–	–	–	–	–	–	–	–	–
Sportsfields & stadia		–	–	–	–	–	–	–	–	–
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	–	–	–	–	–	–
Security and policing		–	–	–	–	–	–	–	–	–
Buses	7	–	–	–	–	–	–	–	–	–
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–
Social rental housing	8	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Buildings		–	–	–	–	–	–	–	–	–
Other	9	–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Housing development		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Other assets		493	846	707	826	691	691	477	506	534
General vehicles		55	100	179	201	127	127	95	101	106
Specialised vehicles	10	–	–	–	–	–	–	–	–	–
Plant & equipment		–	–	–	–	–	–	–	–	–
Computers - hardware/equipment		–	–	–	–	–	–	–	–	–
Furniture and other office equipment		229	144	122	160	109	109	112	119	125
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		209	601	407	465	455	455	270	286	302
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Agricultural assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Computers - software & programming		–	–	–	–	–	–	–	–	–
Other *(list sub-class)*		–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	1	493	846	707	826	691	691	477	506	534

Table 48 MBRR SA35 - Future financial implications of the capital budget

Vote Description R thousand	Ref	2015/16 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Present value
Capital expenditure	1							
Vote 1 - Municipal Manager		–	–	–	–	–	–	–
Vote 2 - Manager: Corporate Services		90	–	–	–	–	–	–
Vote 3 - Manager: Economic Development		–	–	–	–	–	–	–
Vote 4 - Manager: Environmental Health		–	–	–	–	–	–	–
Vote 5 - Manager: Finance		3	–	–	–	–	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–
List entity summary if applicable		–	–	–	–	–	–	–
Total Capital Expenditure		**93**	**–**	**–**	**–**	**–**	**–**	**–**
Future operational costs by vote	2							
Vote 1 - Municipal Manager		–	–	–	–	–	–	–
Vote 2 - Manager: Corporate Services		–	–	–	–	–	–	–
Vote 3 - Manager: Economic Development		–	–	–	–	–	–	–
Vote 4 - Manager: Environmental Health		–	–	–	–	–	–	–
Vote 5 - Manager: Finance		–	–	–	–	–	–	–
Vote 6 - Manager: Roads		–	–	–	–	–	–	–
List entity summary if applicable		–	–	–	–	–	–	–
Total future operational costs		–	–	–	–	–	–	–
Future revenue by source	3							
Property rates		–	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–	–
Service charges - electricity revenue		–	–	–	–	–	–	–
Service charges - water revenue		–	–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–	–
Service charges - refuse revenue		–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–
Rental of facilities and equipment		–	–	–	–	–	–	–
List other revenues sources if applicable		–	–	–	–	–	–	–
List entity summary if applicable		–	–	–	–	–	–	–
Total future revenue		–	–	–	–	–	–	–
Net Financial Implications		**93**	**–**	**–**	**–**	**–**	**–**	**–**

Table 49 MBRR SA36 - Detailed capital budget per municipal vote

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
R thousand	4			2	6	3	3	5		Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
Parent municipality:																
List all capital projects grouped by Municipal Vote																
Mayor PA		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	**70**	–	–	–	0	0
Speaker PA		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Municipal Manager		Furniture			No	*Other Assets*	*Furniture and other office equipment*			9	–	–	–	–	0	0
Council Administration		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	1	–	–	–	0	0
Council Buildings		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Project Management		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Internal Audit		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
PIMS		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Administration		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	10	–	–	–	0	0
Council Buildings		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Human Resources		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Finance		Furniture			No	*Other Assets*	*Furniture and other office equipment*			40	–	–	–	–	0	0
Environmental Health		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Safety		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Head Economic Development		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	5	–	–	–	0	0
Tourism		Furniture			No	*Other Assets*	*Furniture and other office equipment*			–	–	–	–	–	0	0
Mayor PA		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			7	–	–	–	–	0	0
Speaker PA		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Council Administration		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			20	–	–	–	–	0	0
Headd Projects		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Municipal Manager		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			31	–	–	–	–	0	0
Project Management		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Electronic Filing System		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
PIMS		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			15	129	–	–	–	0	0
Administration		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	35	–	–	–	0	0
Human Resources		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			64	–	–	–	–	0	0
Finance		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			60	–	3	–	–	0	New
Environmental Health		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	45	–	–	–	0	0
Internal Audit		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	30	–	–	–	0	0
Head Economic Development		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			15	15	–	–	–	0	0
Project Management		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Develoment & Marketing Officer		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Tourism		Computor Equipment			No	*Other Assets*	*Computor - hardware/equipment*			–	–	–	–	–	0	0
Administration		Equipment			No	*Other Assets*	*Plant and Equipment*			–	0	10	–	–	0	Renewal
Project Management		Equipment			No	*Other Assets*	*Plant and Equipment*			–	–	–	–	–	0	0
Council Buildings		Equipment			No	*Other Assets*	*Plant and Equipment*			430	120	–	–	–	0	0
Human Resources		Equipment			No	*Other Assets*	*Plant and Equipment*			36	–	–	–	–	0	0
Municipal Manager		Equipment			No	*Other Assets*	*Plant and Equipment*			–	7	–	–	–	0	0
Safety		Equipment			No	*Other Assets*	*Plant and Equipment*			380	1 229	–	–	–	0	0
Tourism		Equipment			No	*Other Assets*	*Plant and Equipment*			–	–	–	–	–	0	0
Environmental Health		Equipment			No	*Other Assets*	*Plant and Equipment*			–	–	–	–	–	0	0
PIMS		Equipment			No	Other Assets	Plant and Equipment			400	434	–	–	–	0	0
Council Vehicles		Vehicles			No	Other Assets	General Vehicles			1 150	278	–	–	–	0	0
Safety		Vehicles			No	Other Assets	General Vehicles			630	–	–	–	–	0	0
PIMS		Vehicles			No	Other Assets	General Vehicles			–	–	–	–	–	0	0
Council Buildings		Land & Buildings			No	Other Assets	Other Buildings			1 860	–	80	–	–	0	New
												–	–	–	0	0
Parent Capital expenditure	1									**5 147**	**2 407**	**93**	**–**	**–**		

Table 50 MBRR SA37 - Projects delayed from previous financial year

Municipal Vote/Capital project R thousand	Ref. 1,2	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete	Current Year 2014/15		2015/16 Medium Term Revenue & Expenditure Framework		
							Year	Original Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Parent municipality:												
List all capital projects grouped by Municipal Vote				*Examples*	*Examples*							
0	**0**	**0**	**–**	*0*	*0*	*0*	**0**	**–**	**–**	**–**	**–**	**–**
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	**0**	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	**0**	0	–	*0*	*0*	*0*	0	–	–	–	–	–
Entities:												
List all capital projects grouped by Municipal Entity												
Entity Name												
0	*0*	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	**0**	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–
0	0	0	–	*0*	*0*	*0*	0	–	–	–	–	–

2.12 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. ***In year reporting***
   Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved. Monthly reporting is done in a Budget and Treasury Committee meeting held within 10 working days after month end.

2. ***Budget and Treasury Office***
   The Budget and Treasury Office has been established in accordance with the MFMA.

3. ***Audit Committee***
   An Audit Committee has been established and is fully functional.

4. ***Service Delivery and Implementation Plan***
   The detail SDBIP document is at a draft stage and will be finalised after approval of the 2015/16 MTREF in May 2015 directly aligned and informed by the 2015/16 MTREF.

5. ***Annual Report***
   Annual report is compiled in terms of the MFMA and National Treasury requirements.

6. ***MFMA Training***
   The MFMA training module in electronic format was presented in Concordia for certain senior and middle managers as well in Upington for top management and other finance staff. The balance of personnel was included in another group that commenced in April 2014.

2.13 Other supporting documents

Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone		–	–	–	–	–	–	–	–	–	–
Net Property Rates		–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone		–	–	–	–	–	–	–	–	–	–
Net Service charges - electricity revenue		–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	6										
Total Service charges - water revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone		–	–	–	–	–	–	–	–	–	–
Net Service charges - water revenue		–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone		–	–	–	–	–	–	–	–	–	–
Net Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	6										
Total refuse removal revenue		–	–	–	–	–	–	–	–	–	–
Total landfill revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone		–	–	–	–	–	–	–	–	–	–
Net Service charges - refuse revenue		–	–	–	–	–	–	–	–	–	–
Other Revenue by source											
Other revenue		1 835	1 124	873	485	485	485	485	620	227	233
Total 'Other' Revenue	1	**1 835**	**1 124**	**873**	**485**	**485**	**485**	**485**	**620**	**227**	**233**
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	11 921	13 036	15 809	20 268	19 392	19 392	19 392	21 148	20 595	20 529
Pension and UIF Contributions		1 925	2 400	3 010	3 268	3 164	3 164	3 164	3 404	3 392	3 542
Medical Aid Contributions		133	(746)	689	2 465	2 883	2 883	2 883	2 810	2 847	2 987
Overtime		236	280	425	250	393	393	393	204	204	204
Performance Bonus		832	1 113	1 320	1 459	1 363	1 363	1 363	1 440	1 439	1 509
Motor Vehicle Allowance		1 600	1 637	2 668	2 933	2 580	2 580	2 580	2 591	2 456	2 456
Cellphone Allowance		4	19	44	49	58	58	58	54	54	54
Housing Allowances		249	384	635	676	644	644	644	651	635	666
Other benefits and allowances											
Payments in lieu of leave											
Long service awards		116	133	104	146	146	146	146	127	133	140
Post-retirement benefit obligations	4	188	210	312	336	336	336	336	365	382	401
sub-total	5	**17 203**	**18 467**	**25 016**	**31 850**	**30 960**	**30 960**	**30 960**	**32 794**	**32 137**	**32 488**
Less: Employees costs capitalised to PPE		–	–	–	–	–	–	–	–	–	–
Total Employee related costs	1	**17 203**	**18 467**	**25 016**	**31 850**	**30 960**	**30 960**	**30 960**	**32 794**	**32 137**	**32 488**
Contributions recognised - capital											
List contributions by contract		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
Total Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		1 842	1 865	1 878	2 080	2 080	2 080	2 080	1 950	2 007	2 059
Lease amortisation		–	–	–	–	–	–	–	–	–	–
Capital asset impairment		109	2	1	–	–	–	–	–	–	–
Depreciation resulting from revaluation of PPE	10	–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	1	**1 951**	**1 867**	**1 879**	**2 080**	**2 080**	**2 080**	**2 080**	**1 950**	**2 007**	**2 059**
Bulk purchases											
Electricity Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Water Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Total bulk purchases	1	–	–	–	–	–	–	–	–	–	–

Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance (Continued)

Description R thousand	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Transfers and grants											
Cash transfers and grants		2 801	4 370	3 425	4 500	6 425	6 425	6 425	–	–	–
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Total transfers and grants	1	**2 801**	**4 370**	**3 425**	**4 500**	**6 425**	**6 425**	**6 425**	**–**	**–**	**–**
Contracted services											
Levy Collection Inspections		–	–	–	–	–	–	–	–	–	–
Harbour		–	–	13	10 985	10 955	10 955	10 955	16 000	16 944	–
Fish Factory		–	–	3	24 500	24 500	24 500	24 500	21 000	22 239	–
Tourism		–	–	–	–	–	–	–	–	–	–
Working for water		–	69	453	1 409	2 309	2 309	2 309	7 521	7 965	8 411
Safety		–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–
sub-total	1	**–**	**69**	**469**	**36 894**	**37 764**	**37 764**	**37 764**	**44 521**	**47 148**	**8 411**
Allocations to organs of state:											
Electricity		–	–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total contracted services		**–**	**69**	**469**	**36 894**	**37 764**	**37 764**	**37 764**	**44 521**	**47 148**	**8 411**
Other Expenditure By Type											
Collection costs		–	–	–	–	–	–	–	–	–	–
Contributions to 'other' provisions		2 094	1 451	350	–	–	–	–	–	–	–
Consultant fees		–	–	–	–	–	–	–	–	–	–
Audit fees		1 266	1 847	2 055	1 850	2 060	2 060	2 060	2 050	2 111	2 112
General expenses	3	8 065	14 757	9 438	12 842	15 359	15 359	15 359	12 928	13 152	12 728
Repairs and maintenance		493	846	707	826	691	691	691	477	491	504
Other Operating Grant Expenditure		8 984	3 133	3 815	4 672	5 042	5 042	5 042	7 863	5 966	6 208
Total 'Other' Expenditure	1	**20 903**	**22 034**	**16 365**	**20 189**	**23 152**	**23 152**	**23 152**	**23 319**	**21 720**	**21 553**
Repairs and Maintenance	8										
Employee related costs											
Other materials											
Contracted Services											
Other Expenditure		493	846	707	826	691	691	691	477	491	504
Total Repairs and Maintenance Expenditure	9	493	846	707	826	691	691	691	477	491	504

Table 52 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description R thousand	Ref 1	Vote 1 - Municipal Manager	Vote 2 - Manager: Corporate Services	Vote 3 - Manager: Economic Development	Vote 4 - Manager: Environmental Health	Vote 5 - Manager: Finance	Vote 6 - Manager: Roads	Total
Revenue By Source								
Property rates		–	–	–	–	–	–	–
Property rates - penalties & collection charges		–	–	–	–	–	–	–
Service charges - electricity revenue		–	–	–	–	–	–	–
Service charges - water revenue		–	–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–	–
Service charges - refuse revenue		–	–	–	–	–	–	–
Service charges - other		–	–	–	–	–	–	–
Rental of facilities and equipment		–	1 000	–	–	–	–	**1 000**
Interest earned - external investments		–	–	–	–	2 430	–	**2 430**
Interest earned - outstanding debtors		–	–	–	–	80	–	**80**
Dividends received		–	–	–	–	–	–	–
Fines		–	–	–	–	5	–	**5**
Licences and permits		–	–	–	–	–	–	–
Agency services		–	–	10 318	–	1 451	910	**12 679**
Other Revenue by source		500	120	–	–	–	–	**620**
Transfers recognised - operational		4 137	4 356	42 416	3 128	27 557	8	**81 602**
Gains on disposal of PPE		–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		**4 637**	**5 476**	**52 733**	**3 128**	**31 523**	**918**	**98 416**
Expenditure By Type								
Employee related costs		6 347	5 494	7 638	8 535	3 976	804	**32 794**
Remuneration of councillors		2 825	–	–	–	–	–	**2 825**
Debt impairment		–	–	–	–	–	–	–
Depreciation & asset impairment		527	798	162	228	235	–	**1 950**
Finance charges		–	1 560	–	–	–	–	**1 560**
Bulk purchases		–	–	–	–	–	–	–
Other materials		–	–	–	–	–	–	–
Contracted services		–	–	44 521	–	–	–	**44 521**
Transfers and grants		–	–	–	–	–	–	–
Other Expenditure By Type		9 384	3 038	7 747	1 426	1 609	115	**23 319**
Loss on disposal of PPE		–	–	–	–	–	–	–
Total Expenditure		**19 082**	**10 890**	**60 068**	**10 188**	**5 821**	**918**	**106 968**
Surplus/(Deficit)		**(14 445)**	**(5 414)**	**(7 335)**	**(7 060)**	**25 702**	**–**	**(8 552)**
Transfers recognised - capital		–	–	–	–	–	–	–
Contributions recognised - capital		–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**(14 445)**	**(5 414)**	**(7 335)**	**(7 060)**	**25 702**	**–**	**(8 552)**

Table 53 MBRR Table SA3 – Supporting detail to Statement of Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS											
Call investment deposits											
Call deposits < 90 days		57 729	56 121	44 886	39 611	23 249	23 249	23 249	–	–	–
Other current investments > 90 days		–	–	–	–	–	–	–	–	–	–
Total Call investment deposits	2	**57 729**	**56 121**	**44 886**	**39 611**	**23 249**	**23 249**	**23 249**	**–**	**–**	**–**
Consumer debtors											
Consumer debtors		–	–	–	–	–	–	–	–	–	–
Less: Provision for debt impairment		–	–	–	–	–	–	–	–	–	–
Total Consumer debtors	2	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Debt impairment provision											
Balance at the beginning of the year		–	–	–	–	–	–	–	–	–	–
Contributions to the provision		–	–	–	–	–	–	–	–	–	–
Bad debts written off		–	–	–	–	–	–	–	–	–	–
Balance at end of year		**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		20 291	21 355	25 239	22 024	24 713	24 713	27 502	27 857	28 120	28 382
Leases recognised as PPE	3	–	–	–	–	–	–	–	–	–	–
Less: Accumulated depreciation		12 240	13 303	14 619	14 779	13 871	13 871	16 699	18 649	20 714	22 895
Total Property, plant and equipment (PPE)	2	**8 051**	**8 052**	**10 620**	**7 245**	**10 843**	**10 843**	**10 803**	**9 208**	**7 405**	**5 487**
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)							–	–			
Current portion of long-term liabilities		53	86	72			–	–			
Total Current liabilities - Borrowing		**53**	**86**	**72**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
Trade and other payables											
Trade and other creditors		4 982	4 454	5 648	1 927	1 860	1 860	1 860	4 839	4 484	4 694
Unspent conditional transfers		7 904	10 414	9 158	0	586	586	586	–	–	–
VAT		–	–	–	–	–	–	–	–	–	–
Total Trade and other payables	2	**12 886**	**14 867**	**14 806**	**1 927**	**2 446**	**2 446**	**2 446**	**4 839**	**4 484**	**4 694**
Non current liabilities - Borrowing											
Borrowing	4	–	–	–	–	–	–	–	–	–	–
Finance leases (including PPP asset element)		103	146	137	87	59	59	59	46	32	14
Total Non current liabilities - Borrowing		**103**	**146**	**137**	**87**	**59**	**59**	**59**	**46**	**32**	**14**
Provisions - non-current											
Retirement benefits		15 768	17 958	18 031	20 266	20 072	20 072	20 072	20 673	21 302	21 937
List other major provision items											
Refuse landfill site rehabilitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total Provisions - non-current		**15 768**	**17 958**	**18 031**	**20 266**	**20 072**	**20 072**	**20 072**	**20 673**	**21 302**	**21 937**
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		43 857	40 586	33 451	34 133	21 362	21 362	24 939	11 779	3 227	(5 133)
GRAP adjustments		(676)	1 433	(1 237)	–	–	–	(3 577)	–	–	–
Restated balance		43 181	42 018	32 214	34 133	21 362	21 362	21 362	11 779	3 227	(5 133)
Surplus/(Deficit)		(3 023)	(7 968)	(8 030)	(8 520)	(9 583)	(9 583)	(9 583)	(8 552)	(8 360)	(10 845)
Appropriations to Reserves		772	–	3 567	–	–	–	–	–	–	–
Transfers from Reserves		(345)	(599)	(2 812)	–	–	–	–	–	–	–
Depreciation offsets		–	–	–	–	–	–	–	–	–	–
Other adjustments		–	–	–	–	–	–	–	–	–	–
Accumulated Surplus/(Deficit)	1	**40 586**	**33 451**	**24 939**	**25 613**	**11 779**	**11 779**	**11 779**	**3 227**	**(5 133)**	**(15 978)**
Reserves											
Housing Development Fund		–	–	–	–	–	–	–	–	–	–
Capital replacement		1 773	939	1 515	307	1 515	1 515	1 515	1 500	1 500	1 500
Self-insurance		–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–
Total Reserves	2	**1 773**	**939**	**1 515**	**307**	**1 515**	**1 515**	**1 515**	**1 500**	**1 500**	**1 500**
TOTAL COMMUNITY WEALTH/EQUITY	2	**42 359**	**34 391**	**26 454**	**25 921**	**13 293**	**13 293**	**13 293**	**4 727**	**(3 633)**	**(14 478)**

Table 54 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

DC6 Namakwa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			–	127	116	–	–	–	–	–	–	–
Females aged 5 - 14			–	–	–	–	–	–	–	–	–	–
Males aged 5 - 14			–	–	–	–	–	–	–	–	–	–
Females aged 15 - 34			–	–	–	–	–	–	–	–	–	–
Males aged 15 - 34			–	–	–	–	–	–	–	–	–	–
Unemployment			–	–	–	–	–	–	–	–	–	–
Monthly household income (no. of households)	1, 12											
No income			–	–	–	–	–	–	–	–	–	–
R1 - R1 600			–	–	–	–	–	–	–	–	–	–
R1 601 - R3 200			–	–	–	–	–	–	–	–	–	–
R3 201 - R6 400			–	–	–	–	–	–	–	–	–	–
R6 401 - R12 800			–	–	–	–	–	–	–	–	–	–
R12 801 - R25 600			–	–	–	–	–	–	–	–	–	–
R25 601 - R51 200			–	–	–	–	–	–	–	–	–	–
R52 201 - R102 400			–	–	–	–	–	–	–	–	–	–
R102 401 - R204 800			–	–	–	–	–	–	–	–	–	–
R204 801 - R409 600			–	–	–	–	–	–	–	–	–	–
R409 601 - R819 200			–	–	–	–	–	–	–	–	–	–
> R819 200			–	–	–	–	–	–	–	–	–	–
Poverty profiles (no. of households)												
< R2 060 per household per month	13		-	-	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insert description	2		-	-	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Household/demographics (000)												
Number of people in municipal area			-	126 514	115 842	–	–	–	–	–	–	–
Number of poor people in municipal area			-	-	-	–	–	–	–	–	–	–
Number of households in municipal area			-	36 445	29 694	–	–	–	–	–	–	–
Number of poor households in municipal area			-	-	-	–	–	–	–	–	–	–
Definition of poor household (R per month)			-	-	-	-	-	-	-	-	-	-
Housing statistics	3											
Formal			-	-	-	-	-	-	-	-	-	-
Informal			-	-	-	-	-	-	-	-	-	-
Total number of households			-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality	4		-	-	-	-	-	-	-	-	-	-
Dwellings provided by province/s			-	126 503	126 503	-	-	-	-	-	-	-
Dwellings provided by private sector	5		-	-	-	-	-	-	-	-	-	-
Total new housing dwellings			-	126 503	126 503	-	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - borrowing						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - investment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Remuneration increases						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (electricity)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (water)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Collection rates	7											
Property tax/service charges						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rental of facilities & equipment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - external investments						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - debtors						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Revenue from agency services						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Table 55 MBRR SA32 – List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Business Connexions	Yrs	Unspecified	Financial system	3 months notice	27
Nashua	Yrs	5	Providing photocopier machines	31 January 2019	48
URB	Yrs	1	Providing telephone system	6 months notice	72
Mubesko	Yrs	3	Providing financial support	After complition of task	200

2.14 Municipal manager's quality certificate

I …**CHRISTIAAN FORTUIN**……, municipal manager of Namakwa District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name _____**CHRISTIAAN FORTUIN**__________________

Municipal manager of Namakwa District Municipality (DC6)



____

Signature

Date __**26 March 2015**___________